



# Interregional Innovation Investment (I3) Instrument

**#EU\_I3**

**Info Day: Interregional Innovation Investment (I3)  
Instrument - 9 December 2021**

# Some housekeeping rules for the Info day:

- This event **is recorded**: your camera and microphone are off by default. Please make sure to submit your question as “Anonymous” in Sli.do if you do not want your name to appear.
- Make sure to ask your question to our speakers browsing **slido** or using the Sli.do app.

The event code to insert is **#I3-InfoDay2021**



● I3 Call - Strand 1

● I3 Call - Strand 2a

● Financial and general Q&A

Make sure to ask your question to our speakers on  
**[www.slido.com](https://www.slido.com)** or using the Sli.do app  
The event code is **#I3-InfoDay2021**

# Agenda of the event

<b>09:30</b>	<b>Smart specialisation strategy as the cornerstone of cohesion policy to support innovation</b>
<b>09:45</b>	<b>I3 Work Programme</b>
<b>09:50</b>	<b>I3 Implementation</b>
<b>10:00</b>	<b>Call under strand 1 - Financial and advisory support for investments in interregional innovation projects</b>
<b>10:30</b>	<b>Call under strand 2a - Financial and advisory support to the development of value chains in less developed regions</b>
<b>11:00</b>	<b>How to fill in the budget table</b>
<b>11:15</b>	<b>Financial support to third parties scheme</b>
<b>11:30</b>	<b>How to present a good proposal</b>
<b>11:45</b>	<b>Q&amp;A</b>
<b>12:15</b>	<b>Closing session</b>

# Smart specialisation strategy: the cornerstone of cohesion policy to support innovation

09:30 – 09:45

Nicola De Michelis, DG REGIO Director (REGIO.G)

Jean David Malo, EISMEA Director

# Interregional Innovation Investment (I3) Instrument

## Work Programme

09:45 – 09:50

Monika Zsigri, DG REGIO Deputy Head of Unit G.1

# Principles behind the work programme 2021/22

- **Biannual work programme**
- **Implementation delegated to EISMEA**
- **Simplicity – it is a learning process**
  - Widely defined thematic areas
  - Calls limited to 2 main strands
  - Capacity building and support to thematic networks organised will be launched later
  - Limited third country participation
  - Policy feedback loop every 2 years, I3 Expert Group

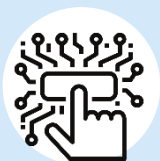
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## I3: Budget Allocation per Strand 2021 - 2022

### THEMATIC AREAS:

### STRANDS:



**Digital Transition**



**Green Transition**



**Smart Manufacturing**



**Strand 1: Focus on developed regions**

EUR 39,8 M in 2021 and 36,7 M in 2022.  
Average project size EUR 4–10 M;



**Strand 2a Focus on less developed regions**

EUR 36 M in 2021 and 32,9 M in 2022  
Average project size: EUR 2-3 M;

*Strand 2b Capacity building for less developed regions, EUR 28,5 M total budget (for the 7y period);*



*Strand 3 Technical assistance & experimentation EUR 11,4 M total budget (for the 7y period)*

**TOTAL  
BUDGET**

**EUR 570 M**  
(7 years)



European  
Commission

# Coordination and synergies

The Commission shall ensure coordination and synergy with **other EU funding programmes and instruments** in particular with **strand 'Interreg C'** as defined in Article 3 of ETC [Interreg Regulation].

Building on the opportunities provided by the delegation to EISMEA



# Interregional Innovation Investment (I3) Instrument

## Implementation

09:50 – 10:00

Fabienne Gautier, EISMEA Head of Unit I.01

# The European Innovation Council and SME Executive Agency (EISMEA)

- responsible for developing and implementing the **European Innovation Council** under the guidance of an independent EIC Board and in cooperation with investments made by the EIC Fund.
- managing other EU programmes in the fields of **SME support, innovation ecosystems, single market, consumer policy and interregional innovation investments**

# 13 Implementation of the Interregional Innovation Investment instrument (I3)

- The Interregional innovation investments instrument as part of the European Regional and Development Fund (ERDF) aims at **supporting interregional innovation projects in their commercialization and scale-up phases.**
- The agency will implement two strands of the programme in 2021:
  - Financial and advisory support for investments in interregional innovation projects;
  - Financial and advisory support to the development of value chains in less developed regions.

## I3: Structure of the Instrument

### 2 STRANDS

**STRAND 1:** Financial and Advisory  
Support for Investments in Interregional  
Innovation projects



- Partnerships for market uptake and scale-up of innovative solutions in S3 priority areas
- Portfolio of investment projects

**STRAND 2a:** Financial and Advisory  
Support for the development of value  
chains in less developed regions



- Capacity of regional innovation ecosystems in less developed regions to participate in global value chains
- Capacity to participate in partnerships with other regions

# I3: When can you submit your application?



Calls open (strand 1 & 2a):  
**23 November 2021**



1<sup>st</sup> Cut-off date: **1 February 2022**  
2<sup>nd</sup> Cut-off date: **18 October 2022**



# **Strand 1**

## **Financial and advisory support for investments in interregional innovation projects**

10:00 – 10:30

Valentina Pinna and Christina Nanou, EISMEA Project Advisers Unit I.01

# Strand 1: Call objective

- Mobilise **Interregional innovation investments - partnerships around S3 priorities** (regional innovation ecosystems)
- Mobilise **business investments to accelerate market uptake and scale-up innovation solutions**



- **Address barriers** faced by innovators moving to market.
- Encourage the **development of EU value chains**



# Strand 1: Call Specific Objectives



**Helping  
ecosystems to  
connect demand  
and supply side**

**Supporting  
companies  
investments in  
shared S3  
priority areas**



**Accelerating  
innovation**



**Increasing  
competitiveness  
of EU value  
chains**



**Companies (mainly SMEs) = the main target group of I3 calls**  
*(partners or via cascade funding)*

- **Large companies:** can participate only in well justified **specific cases**  
*e.g. when SME investments are connected to their value chain*  
*Productive investments in enterprises other than SMEs may be supported under **specific conditions** (ERDF Regulation, Art. 5 (2)) .*
- **Regional innovation ecosystems:** facilitators



# 13 Strand 1: Eligible activities

Financial and advisory support to mature joint innovation projects in shared S3 areas.

Activities instrumental to bring innovative solutions and new products to the market.

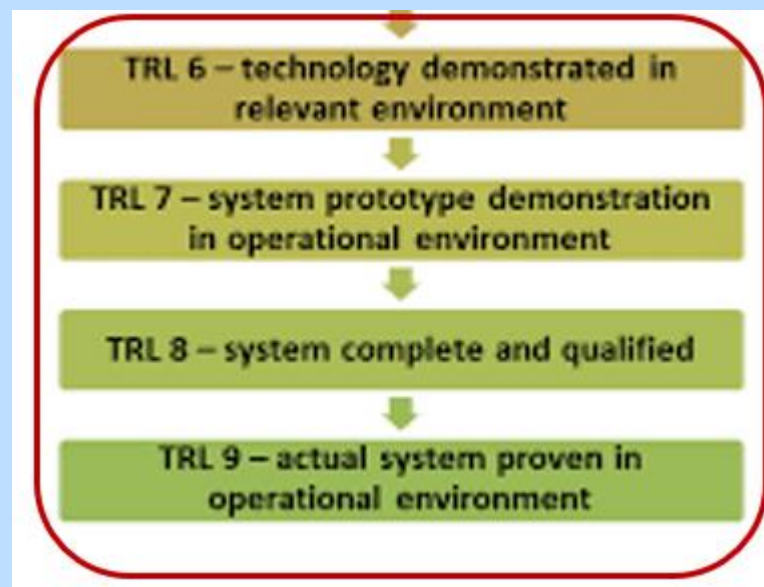
*“Activities directly aiming at producing plans, arrangements or designs for new, altered or improved products, processes or services.*

*e.g. testing, demonstration, piloting, large-scale product validation and market replication”*

**Value-chain investment portfolios=**  
**= investment-ready sub-projects (in S3 areas)**  
**to address different identified bottlenecks**



# Strand 1: Maturity of Innovation Project



**Technology  
development &  
demonstration**

**Business &  
Investment  
Development**

**Min TRL (Technology Readiness Level) = 6**

[https://www.oecd-ilibrary.org/science-and-technology/oslo-manual-2018\\_9789264304604-en](https://www.oecd-ilibrary.org/science-and-technology/oslo-manual-2018_9789264304604-en)



# Strand 1: Target Investments (tangible, intangible\*)

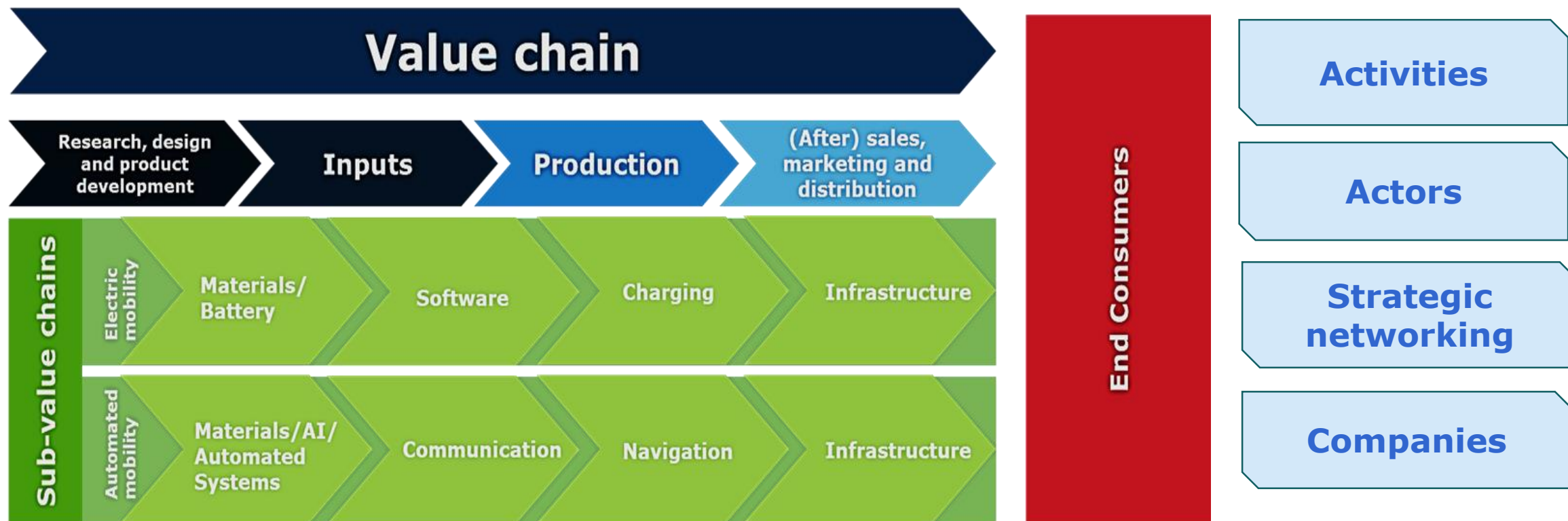
- Advisory support for investment : **“go to market” business & investment plans** in Value Chains
- Financial support for **plans/designs for new / altered / improved products / processes / services**
- **Testing, demonstration, piloting, large-scale product validation and market replication** (connecting or making complementary use)
- Adaptation of **existing prototypes** (i.e. by combining two or more key enabling technologies)



**New prototypes = not eligible !**

# Strand 1: Example of Investments in value chains

## Autonomous Vehicles



During project:

- Validation of innovative technology in the main (and other Value Chains)

# Strand 1: Key Performance Indicators

**Need to describe the progress towards commercialization of innovative solutions**

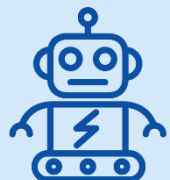


**Interregional dimension**



**Investment dimension**

(+ time to market)



**Innovation dimension**

(progress from TRL of departure)



**Value chain dimension**

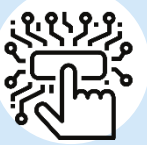


**Gender balance dimension**



**IPR dimension**

# Strand 1: Topics



## DIGITAL TRANSITION

Topic 1 - I3-2021-INV1-DIGIT: Innovation investments Strand 1 – DIGIT



## GREEN TRANSITION

Topic 2 - I3-2021-INV1-GREEN: Innovation investments Strand 1 – GREEN



## SMART MANUFACTURING

Topic 3 - I3-2021-INV1-MANU: Innovation investments Strand 1 – MANU



- Applicants must submit their proposal in only one of these topics.
- Applicants may wish to apply in different topics by submitting different proposals.
- If identical or similar proposals submitted in different topics → **only the last submitted will be eligible**

# Strand 1: Digital Transition – Objectives

Support interregional investments to:

- unlock digital growth potential & deploy innovative solutions
- improve the accessibility & efficiency of services & bridge the persisting digital divide
- support interregional investments in the following areas:
  - Digital economy & innovation
  - Digitalisation of the public administration
  - Digitalisation of healthcare



**At least 70% of the grant must be allocated to investments in companies.**

**Proposals related to digital transition in the manufacturing → to be submitted under the smart manufacturing topic 3.**

# Strand 1: Digital Transition – Themes and priorities

## Digital economy innovation

- Deployment of innovative solutions
- ICT up-take in SMEs including infrastructures and services
- Demonstration of innovative digital technologies
- User driven innovation
- Reinforcement of EU cybersecurity value chain
- “Digital based” open innovation
- Digital skills

# Strand 1: Digital Transition – Themes and priorities

## Digital transformation of the public administration

- **Services for e-government**, including the take-up of Europe wide interoperable services by using digital technologies such as artificial intelligence and cybersecurity
- **Investments** in innovative solutions helping administrations to make services **user-friendly, accessible and more interoperable**

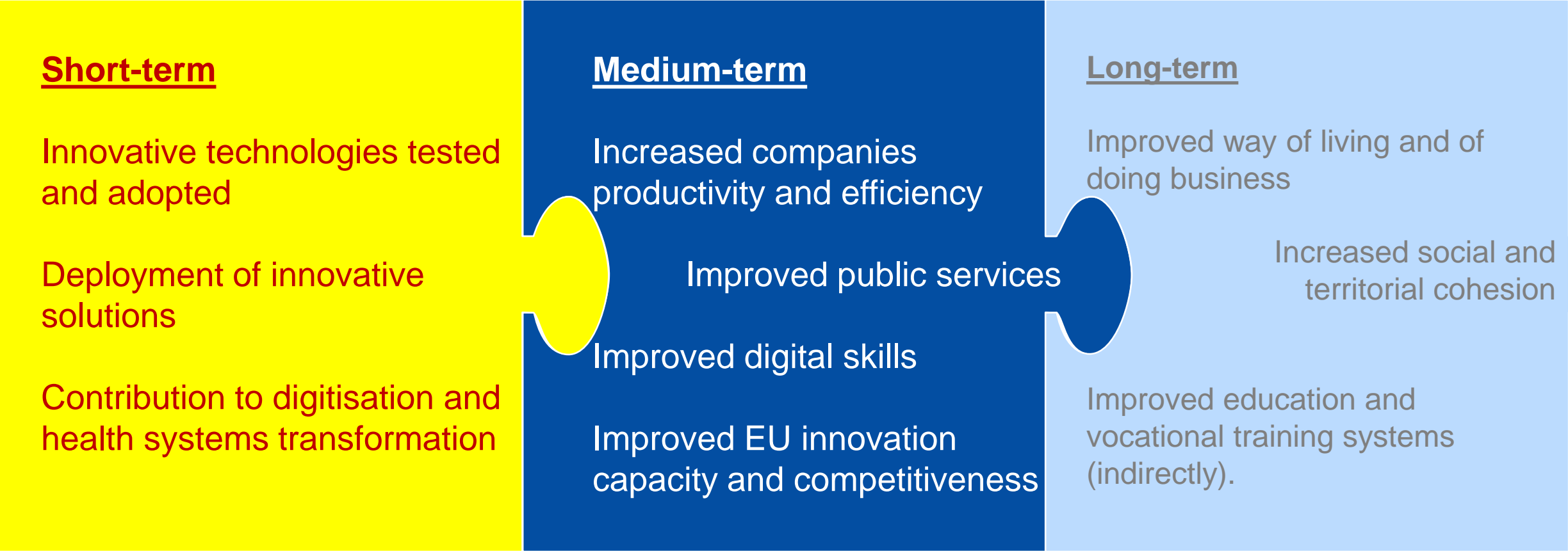
Those investments might include the **demonstration of the validity** of new digital technologies in view of the large-scale adoption of new IT systems.

# Strand 1: Digital Transition – Themes and priorities

## Digitalisation of healthcare

- Innovative investments in security of health data
- Investments in digital tools to stimulate prevention, enable feedback and interaction with healthcare providers
- Investments for the digitisation of healthcare systems in interoperability
- Investments in digital health infrastructure (needed for demonstration processes), telemedicine, m-health and other innovative solutions for personalised medicine
- Investments related to the acquisition of digital skills needed in healthcare

# Strand 1: Digital Transition – Expected impact



# Strand 1: Green Transition – Objectives

Support interregional investments in:

- **green technology** and create **sustainable industry/transport**.
- **sustainable food systems**, sustainable **agriculture**, clean and efficient **energy**, **building and renovating**, sustainable **mobility**, **eliminating pollution** and **climate action**.



**At least 70% of the grant must be allocated to investments in companies.**

**Proposals related to green transition in the manufacturing → to be submitted under the smart manufacturing topic 3.**

# Strand 1: Green Transition – Themes and priorities

- Innovative investments:
  - decarbonisation, reducing greenhouse gas emissions and contributing to improve air quality, health and wellbeing;
  - SMART cities;
  - smart, sustainable/efficient transport solutions and/or alternative fuels;
  - climate action, environment, resource efficiency and raw materials;
  - management of natural resources
- Business investments:
  - renewable energy and energy efficiency to make industry more sustainable;
  - energy efficiency in buildings;
  - sustainable blue economy, contributing to the coastal protection;
  - circular economy to replicate and scale up successful circular economy solutions, which can generate EU added value;
  - bioeconomy, efficient and sustainable agriculture and forestry, innovation in marine/ maritime and inland water sustainable solutions.

# Strand 1: Green Transition – Expected impact

## Short-term

Deployment of innovative solutions

Uptake of technologically/economically reliable and viable solutions

## Medium-term

Creating new market opportunities for EU companies

Reinforcing the capacity of regions to invest, joining forces around shared S3 investment priorities

Innovation diffusion

## Long-term

Reinforcing/reshaping EU value chains

Unlocking the innovation potential of EU regions/ countries;

Contributing to the European Green Deal

Positive impact on environment, health, climate, social and economy

Economic growth and job creation.

# 13 Strand 1: SMART Manufacturing – Objectives

Support interregional investments to:

- improve the **delivery** of **new/improved products/processes/services** in manufacturing industry
- **develop products** and **improve processes** to lower waste, pollution, material consumption and energy use (sustainability);
- **uptake of new/improved manufacturing solutions** to face the challenge of **digitalisation** and to promote the shift towards more **environmental sustainability**.



At least 70% of the grant must be allocated to investments in companies.

Proposals related to digital or green transition in the manufacturing → to be submitted under the smart manufacturing.

# 13 Strand 1: SMART Manufacturing – Themes and priorities

- Demonstration processes, i.e. helping new products to reach the market faster or having more efficient and sustainable processes adopted by the industry.
- Valorisation of research results and practical applications
- Connecting or making complementary use of testing and demonstration facilities at interregional level.
- Improving the use of natural resources and in the reuse of materials, promoting circularity models (de- and remanufacturing) and investments in carbon neutrality.
- Implementation of interregional demonstration cases to test and replicate the results.
- Innovation diffusion and involvement of SMEs in EU value chains.

# Strand 1: SMART Manufacturing – Expected impact

## Short-term

Deploying new green and digital technologies fostering the growth of Europe's manufacturing sector

Innovative technologies adopted by SMEs

## Medium-term

Making the EU industry more efficient and sustainable

Reinforcing the capacity of regions to co-invest together, joining forces on common S3 investment priorities

Innovation diffusion

## Long-term

Reinforcing/reshaping EU value chains whilst increasing the competitiveness of the EU in global markets

Unlocking the innovation potential of EU regions/countries.

# Strand 1: Example: Advanced Manufacturing & 3D Printing

**3DP case:** Reducing weight in automotive, machinery and aerospace applications via 3DP hybrid components

S U P P L Y

D E M A N D

**SMEs** completing the value chain of larger companies

**REGIONAL ECOSYSTEM 2:**

More Developed Region

**SMEs producing 3D components**

**Competence centers - experts**  
in product and design specification

**REGIONAL ECOSYSTEM 3:**

Transition Region

**Technology center: product specification**  
(TEST 1: fatigue, durability)

**REGIONAL ECOSYSTEM 4:**

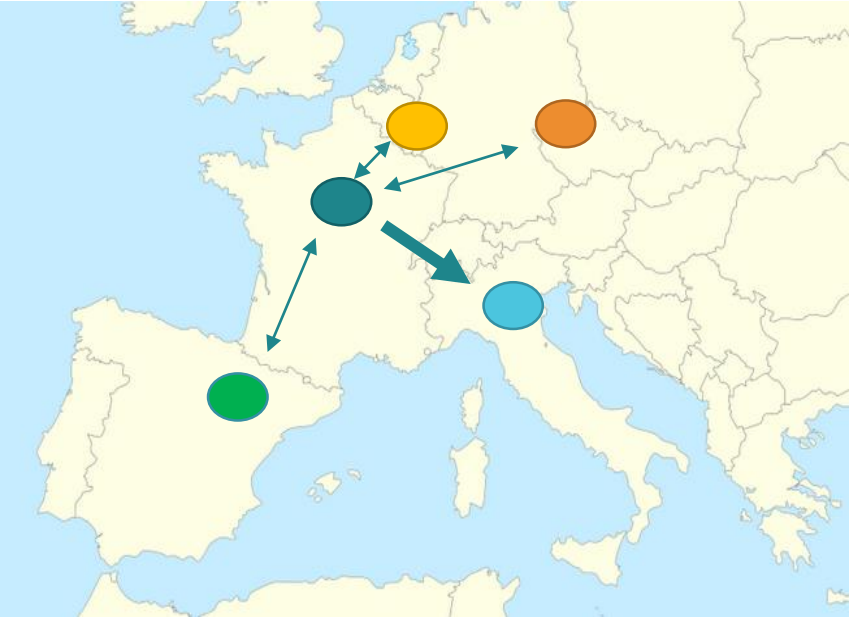
Less Developed Region

**Competence center: product specification**  
(TEST 2: crash)

**REGIONAL ECOSYSTEM 5:**

More Developed Region

**Cluster: design specification**



**Companies**  
with innovation needs

**REGIONAL ECOSYSTEM 1:**

More Developed Region

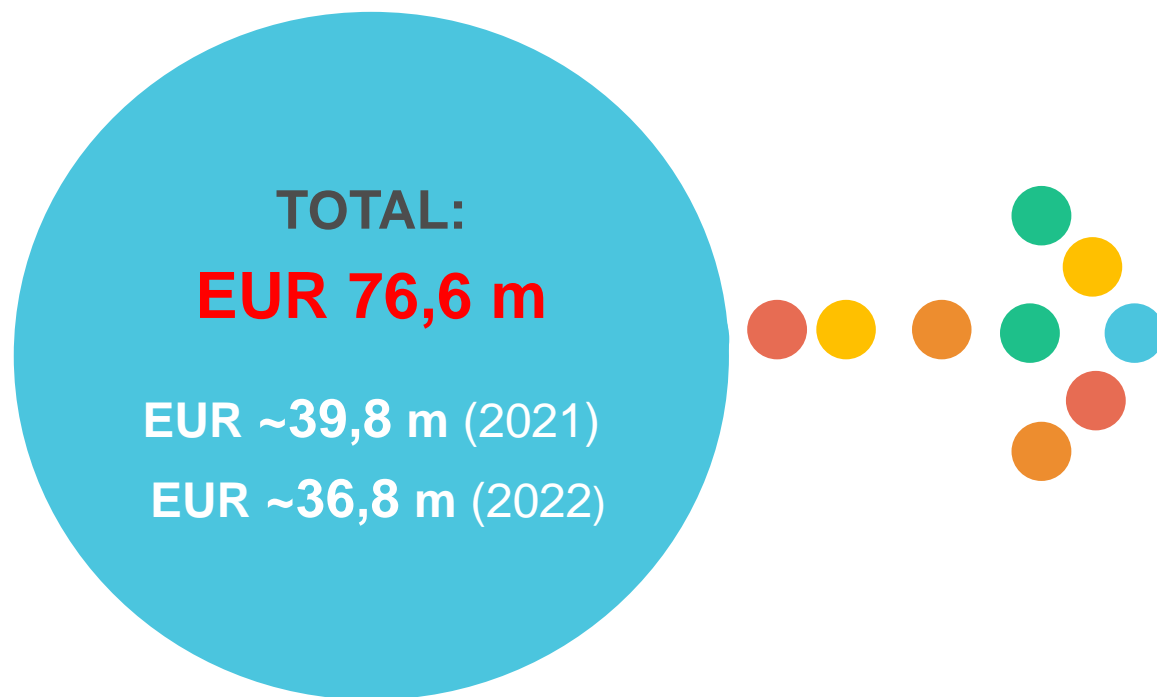
**COORDINATOR:**  
no profit organisation

e.g. Regional Development  
Agencies, Technology Centers,  
Universities, chambers of commerce  
& industry, business associations

**End Users:**

EU association  
**Machinery and  
automotive  
companies**

# Strand 1: Budget & average grant size



- **Max grant amount** (*indicative range*):

**EUR 4 – 10 million**

- **Nr of projects to be funded** (*indicative*):

**4 - 5 per cut-off**

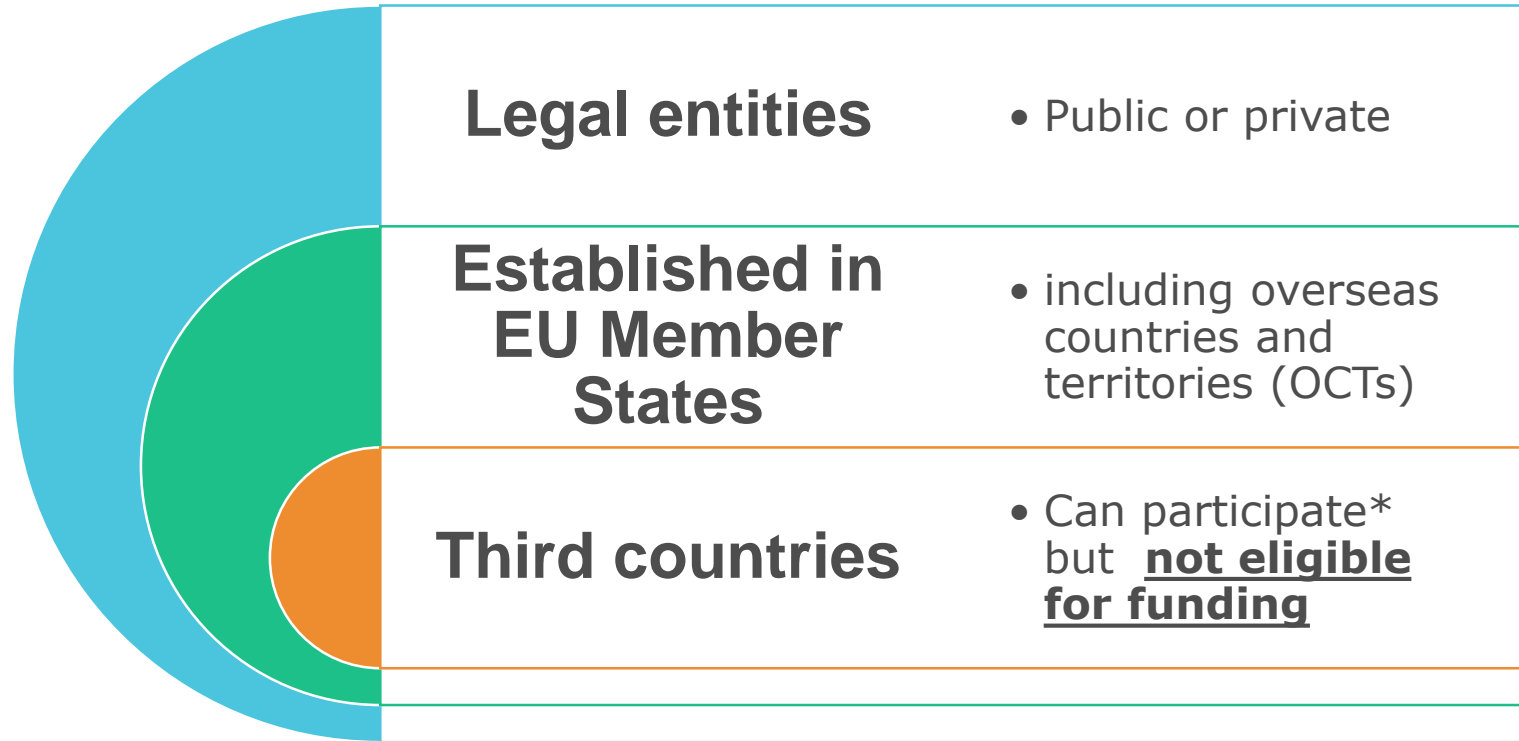
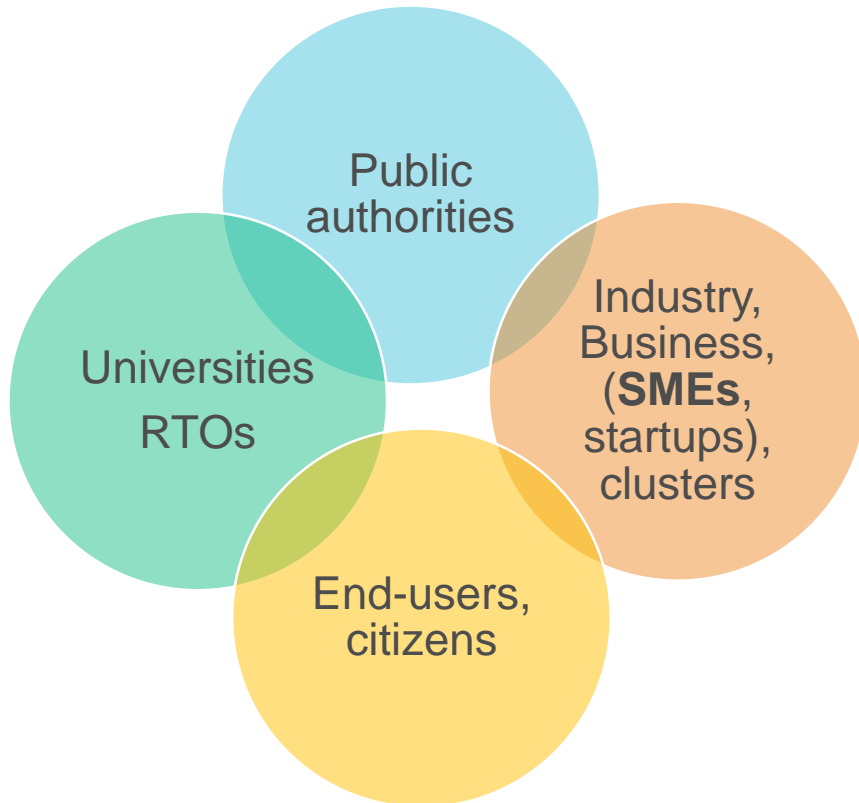


**Funding rate: 70% of the total eligible costs**

# Strand 1: Eligible participants / countries

## Applicants:

Q-helix partnerships on behalf of a regional / national ecosystems



# Strand 1: Eligible consortia

## Geographical Composition:

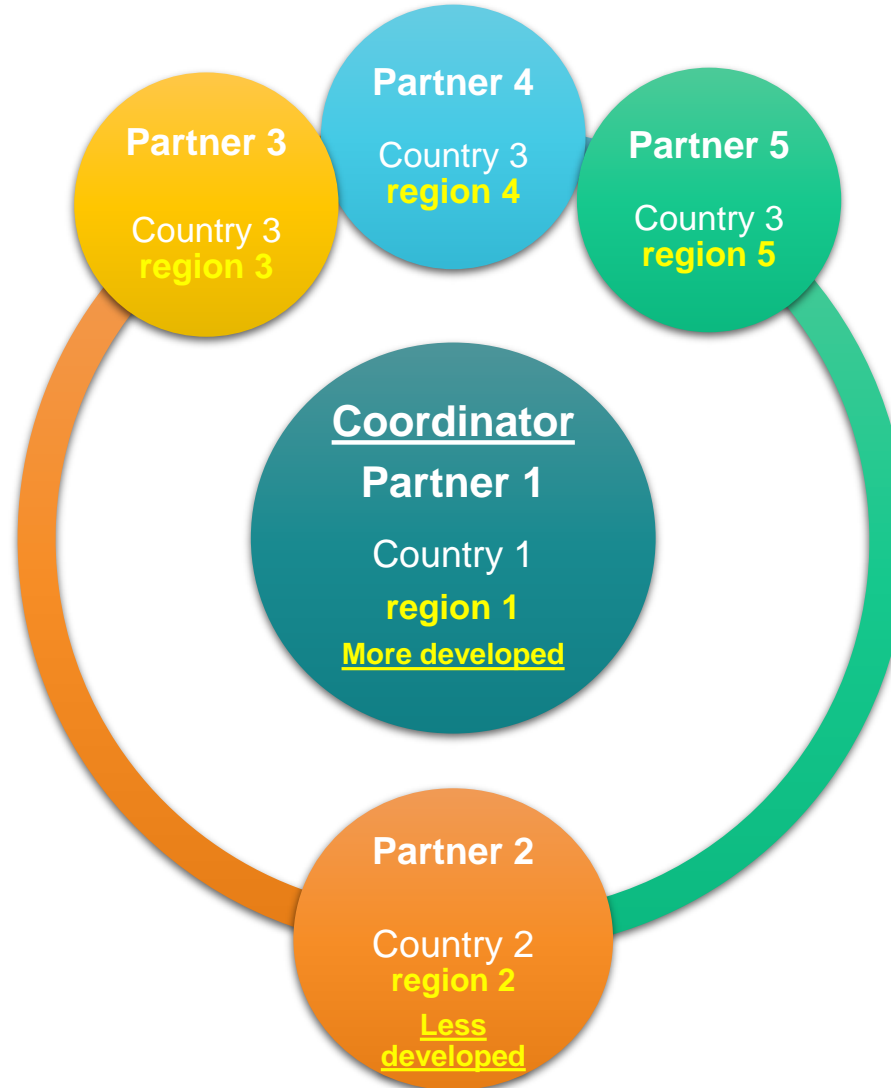
**Minimum 5 partners**  
from 5 different regions  
from 3 different eligible countries

## Coordinator:



Must be established in a **more developed** EU region/country

Must be a non-profit organisation



*Example (min requirements)*

## Type of Partners:

The consortium must :

- cover **demand & supply side**
- involve various **Q-helix components**  
(suggested: at least 3)

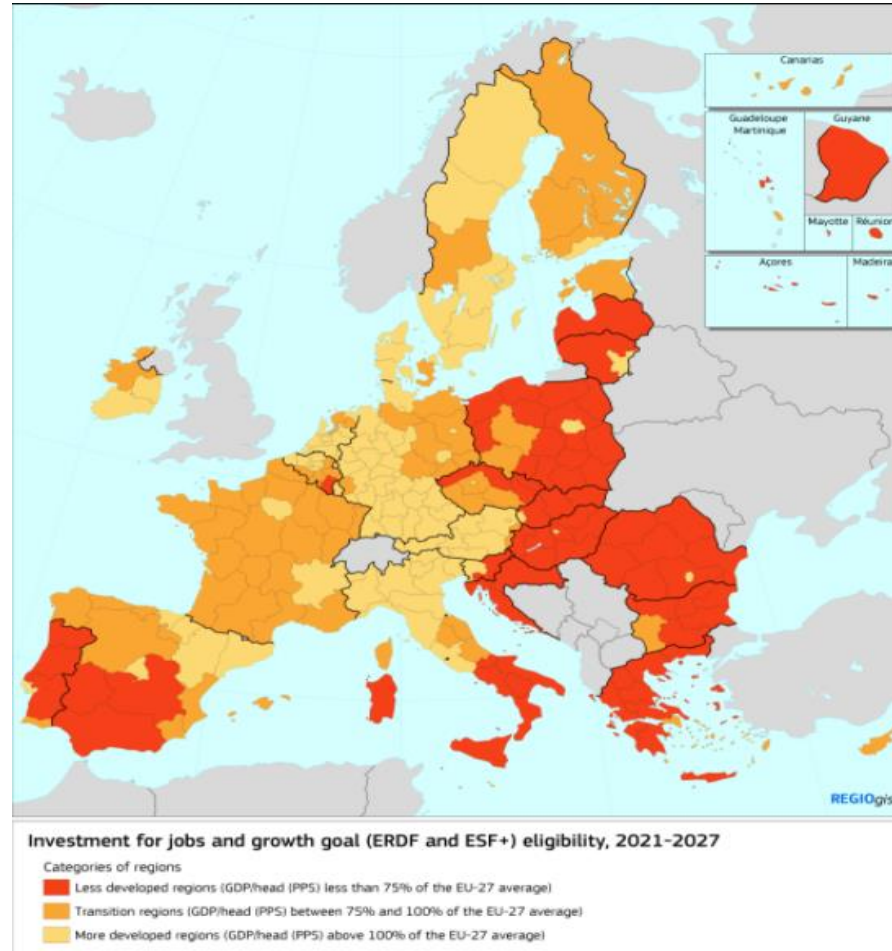


At least 1 partner must be established in a **less developed, transition or outermost region/country**.

# Strand 1: Eligible participants / countries

Check the category  
of your  
region/country [here](#)

## Cohesion Policy eligibility 2021-2027\*



\*[Commission Implementing Decision \(EU\) 2021/1130 of 5 July 2021 setting out the list of regions eligible for funding from the ERDF](#)

# Strand 1: Admissibility – required documents

Proposals must be submitted:

- Before **call deadline**  
(cut-off dates)
- Electronically

Required documents & annexes:

**Application Form Part A:** *(to be filled in directly online)*

administrative information about the participants + summarised budget

**Application Form Part B:** *(to be downloaded, completed and then re-uploaded)*

technical description of the project

**Part C:** *(to be filled in directly online) only 1 per proposal; (available soon!)*

additional project data – e.g. type of innovation, NUTS, TRL (start – end of project)

## **Mandatory annexes and supporting documents**

- detailed budget table (*template available*)
- CVs of core project team
- **letter of support (endorsement letter from Authorities in charge of S3)**

# Strand 1: Admissibility – required documents

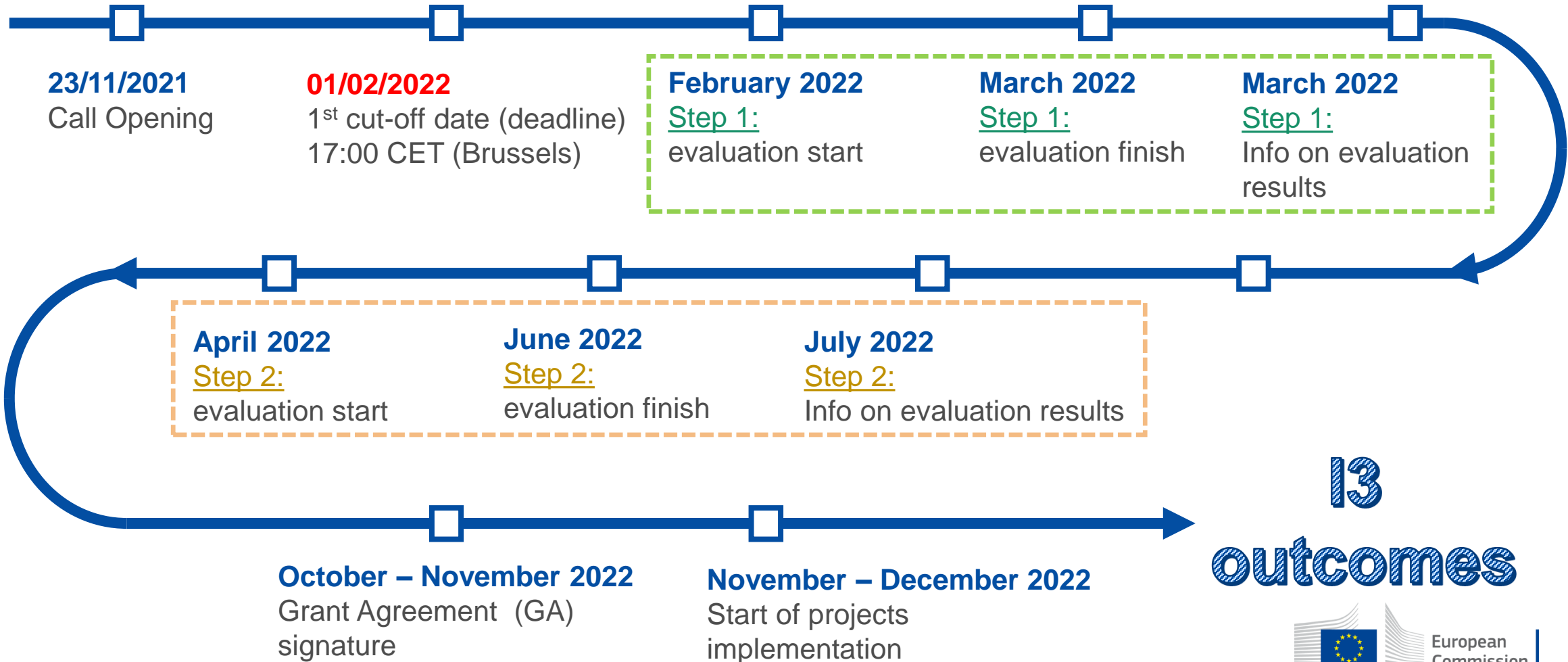
CONFIRMATION OF SUPPORT	
Name of the project we support:	[project title] — [acronym]
Coordinator:	[PCoCo name NAME], [organisation]
We hereby confirm that:	
1) we support the application	Yes / No
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes / No

## Letter of endorsement

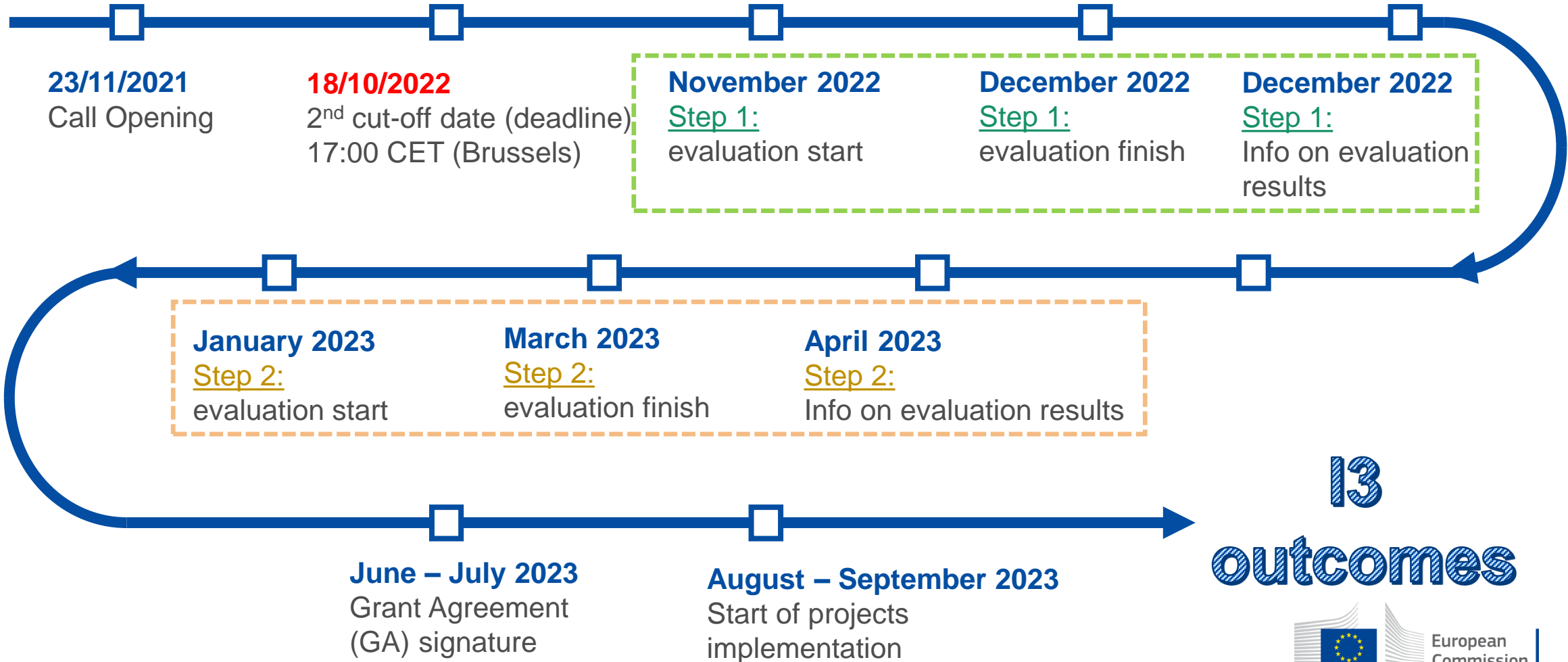
- **1 per participating regional ecosystem**
- **covering all partners of the same region**
- **@ appropriate (closest) NUTS level**  
depending on the country's S3 organisation

Here introduce the coordinator's name (consortium leader)

# Strand 1: Timeline - 1st cut-off 2022



# Strand 1: Timeline - 2nd cut-off 2022



# Strand 1: Useful

We invite you to read:

- the [call documentation](#) carefully
- the I3 [reference documents](#) including the [I3 Model Grant Agreement](#)
- the [EU Grants AGA – Annotated Grant Agreement](#)
- the [EU Funding & Tenders Portal Online Manual](#)

For individual questions on the Portal Submission System, please contact the [IT Helpdesk](#).

Non-IT related questions should be sent 3 working days before the submission deadline to :  
[EISMEA-I3-INSTRUMENT@ec.europa.eu](mailto:EISMEA-I3-INSTRUMENT@ec.europa.eu).

# Strand 1: How to find info on the call and topics 1

(1) Use link [here](#) or Google: “Funding portal” → In F&T portal search: “innovation investments strand 1”

The screenshot shows the European Commission's 'Funding & tender opportunities' portal. The search bar at the top left contains the text 'innovation investments strand 1'. Below the search bar, there are filters for 'Match whole words only' (checked), 'GRANTS' (checked), and 'TENDERS' (checked). The search results are displayed in a table format, showing three topics: 'Innovation investments Strand 1-GREEN', 'Innovation investments Strand 1 - MANU', and 'Innovation investments Strand 1 - DIGIT'. Each topic entry includes details such as 'Open for submission', 'Programme', 'ID', 'Types of action', 'Deadline model', 'Opening date', and 'Next deadline'. Red arrows point to the search bar, the 'Innovation investments Strand 1-GREEN' entry, and the 'Innovation investments Strand 1 - DIGIT' entry. The text '(2) Click on topic' is written in red next to the first entry.

**Funding & tender opportunities**  
Single Electronic Data Interchange Area (SEDIA)

SEARCH FUNDING & TENDERS HOW TO PARTICIPATE PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT

innovation investments strand 1

☒ Match whole words only

☒ GRANTS ☒ TENDERS

**Submission status**

Forthcoming Open for submission (3) Closed

**Programming period**

Select a Programme period...

**Filter by Programme / Programme group**

Select a Programme...

**Filter by call**

Select a Call...

**CPV code (Tenders Only)**

Select a CPV code...

**Funding and tenders (3)**

**Grant Innovation investments Strand 1-GREEN**

Open for submission

Programme	Interregional Innovation Investments (I3)	Deadline model	multiple cut-off
ID	I3-2021-INV1-GREEN	Opening date	23 November 2021
Types of action	I3 Project Grants	Next deadline	01 February 2022 17:00:00 Brussels time

**Grant Innovation investments Strand 1 - MANU**

Open for submission

Programme	Interregional Innovation Investments (I3)	Deadline model	multiple cut-off
ID	I3-2021-INV1-MANU	Opening date	23 November 2021
Types of action	I3 Project Grants	Next deadline	01 February 2022 17:00:00 Brussels time

**Grant Innovation investments Strand 1 - DIGIT**

Open for submission

Programme	Interregional Innovation Investments (I3)	Deadline model	multiple cut-off
ID	I3-2021-INV1-DIGIT	Opening date	23 November 2021
Types of action	I3 Project Grants	Next deadline	01 February 2022 17:00:00 Brussels time

Need help? Sort b

1 50

# Strand 1: How to find info on the call and topics 2

(3) Go to “topic conditions and documents”

**Topic conditions and documents**

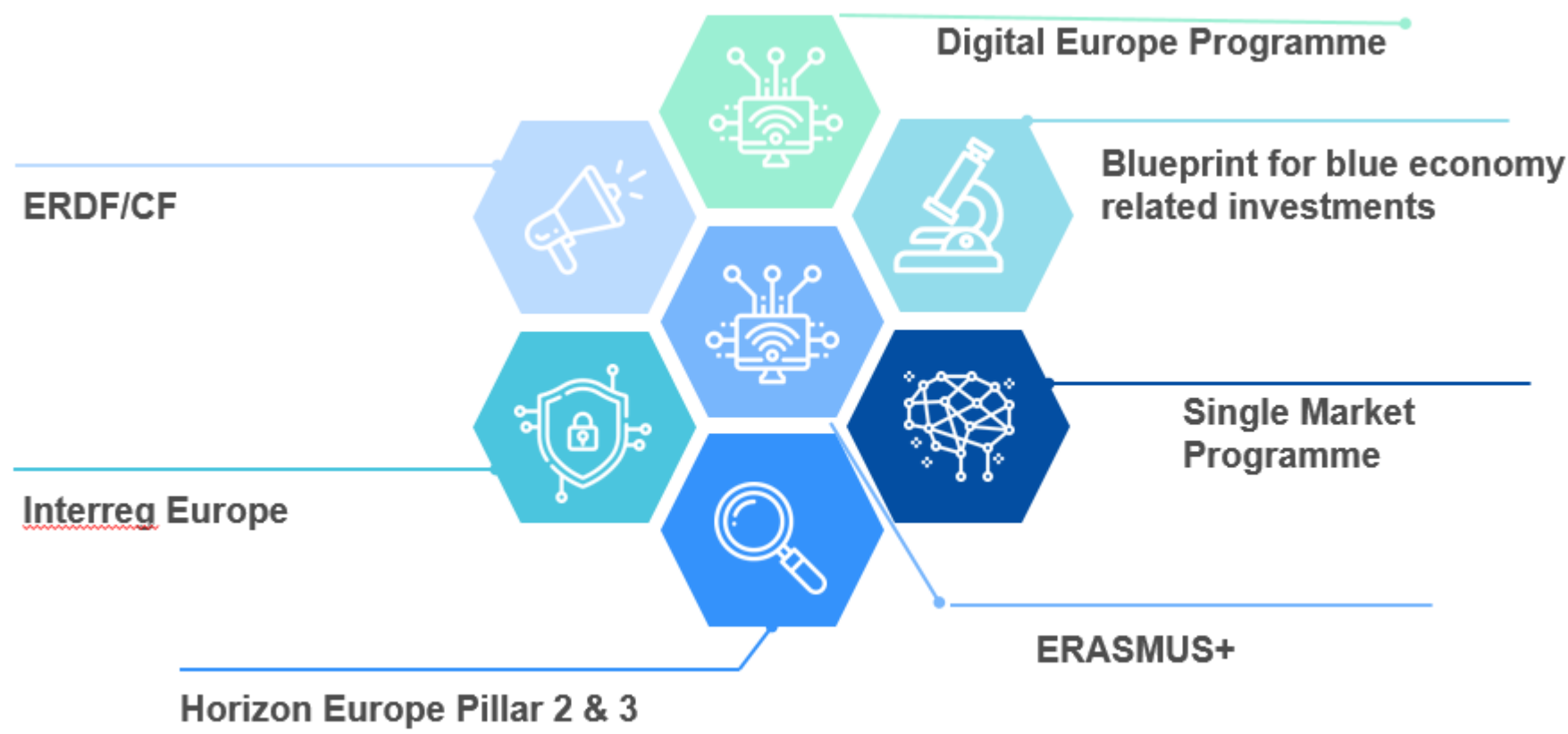
**Conditions**  
**1. Admissibility conditions:** described in section 5 of the call document  
**Proposal page limits and layout:** described in Part B of the Application Form available in the Submission System  
**2. Eligible countries:** described in section 6 of the call document  
**3. Other eligibility conditions:** described in section 6 of the call document  
**4. Financial and operational capacity and exclusion:** described in section 7 of the call document  
**5. Evaluation and award:**

- Submission and evaluation processes:** described section 8 of the call document and the [Online Manual](#)
- Award criteria, scoring and thresholds:** described in section 9 of the call document
- Indicative timeline for evaluation and grant agreement:** described in section 4 of the call document

**6. Legal and financial set-up of the grants:** described in section 10 of the call document

**Call documents:**  
**Call document - strand 1**  
[Standard application form \(IToA\)](#) — call-specific application form is available in the Submission System  
[Detailed budget table \(IToA\)](#)  
[Letter of Support \(MS S3 Endorsement\)](#)  
I3 MGA - Multi & Mono V1.0

# Strand 1: Synergies with other EU programmes



## I3 - European Innovation Ecosystems (EIE WP)

### EIE WP (Horizon Europe)

☐ **Enabling conditions** (CSAs + COFUND)  
**Networking** / inclusiveness / business intermediaries

☐ No Financial Support to third parties (FSTP)

☐ Lower-budget projects (average EU funding):  
EUR 0,5 - 2 million

### I3 (ERDF)

☐ **Business Investments** / Competitiveness (strand 1)  
Reshaping/creating new EU Value chains (2a)

☐ **70% of budget to companies** (+ optional FSTD)

☐ Strand 1: EUR 4-10 million  
Strand 2a: EUR 2-3 million

**- COMPLEMENTARY -**

# **Strand 2a**

## **Financial and advisory support to the development of value chains in less developed regions**

10:30 – 11:00

Michael Berz and Silvi Serreqi, EISMEA Project Advisers Unit I.01

- Strand 2a focuses on **increasing the capacity of less developed regional innovation ecosystems** to participate in global value chains, as well as **increasing their capacity to cooperate in partnerships with other regions.**

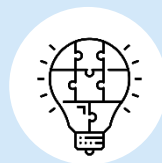
## Interregional Innovation Investments to encourage the development of value chains in less developed regions



# Strand 2a: Call Specific Objectives



## Strand 2a: Call specific objectives



Strong **cohesion dimension** by creating links between **less developed/transition or outermost regions** and more developed ecosystem actors.

- **Large companies:** can participate only in well justified **specific cases**  
*e.g. when SME investments are connected to their value chain*  
*Productive investments in enterprises other than SMEs may be supported under **specific conditions** (ERDF Regulation, Art. 5 (2)) .*
- **Regional innovation ecosystems:** facilitators



## Strand 2a: Eligible activities

**Financial and advisory** support to the development of value chains in less developed regions.

**Innovative ideas** and **new products** to the market.

*“Activities directly aiming at producing plans, arrangements or designs for new, altered or improved products, processes or services.*

*This can include testing, demonstration, piloting, large-scale product validation and market replication”*

Portfolio of sub-projects can foresee the distribution of funding by the project coordinator to the members of the consortium or in a form of financial support to third parties.

## Strand 2a: Eligible activities



Funded activities shall not only cover investments that are “new to Europe” or “new to the application sector”.

They should also **strengthen innovation diffusion channels in less developed regions** and lead to multiple market applications of an innovation that has already been applied elsewhere.

## Strand 2a: Target Investments (tangible, intangible\*)

- Advisory support for investment : **“go to market” business & investment plans** in Value Chains
- Financial support for **plans/designs for new / altered / improved products / processes / services**
- **Testing, demonstration, piloting, large-scale product validation and market replication** (connecting or making complementary use)
- Adaptation of **existing prototypes** (i.e. by combining two or more key enabling technologies)



**New prototypes = not eligible !**

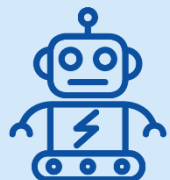
# Strand 2a: Key Performance Indicators



**Interregional dimension**



**Investment dimension:**



**Innovation dimension**



**Value chain dimension**



**Gender balance dimension**



**IPR dimension**

# Strand 2a: Topics



## DIGITAL TRANSITION

Topic 1 - I3-2021-INV2a-DIGIT: Innovation investments Strand 2a – DIGIT



## GREEN TRANSITION

Topic 2 - I3-2021-INV2a-GREEN: Innovation investments Strand 2a – GREEN



## SMART MANUFACTURING

Topic 3 - I3-2021-INV2a-MANU: Innovation investments Strand 2a – MANU



**Each application under the call must address only one of these topics.**

Applicants wishing to apply for more than one topic, must submit a separate proposal under each topic.

# Strand 2a: Digital Transition – Objectives

Investments in businesses & administration:

- To **unlock digital growth potential & deploy innovative solutions**
- To **improve the accessibility & the efficiency of services** and **bridge the persisting digital divide**
- To **support interregional investments** projects in the following areas:
  - Digital economy & innovation
  - Digitalisation of the public administration
  - Digitalisation of healthcare



**Proposals related to digital transition in the manufacturing => to be submitted under the smart manufacturing topic 3.**

## Strand 2a: Digital Transition – Themes and priorities

### Digital economy innovation

- Deployment of innovative solutions
- ICT up-take in SMEs including infrastructures and services
- Demonstration of innovative digital technologies
- User driven innovation
- Reinforcement of EU cybersecurity value chain
- “Digital based” open innovation
- Digital skills

## Strand 2a: Digital Transition – Themes and priorities

### Digital transformation of the public administration

- **Services for e-government**, including the take-up of Europe wide interoperable services by using digital technologies such as artificial intelligence and cybersecurity
- **Investments** in innovative solutions helping administrations to make services user-friendly, accessible and more interoperable

Those investments might include the **demonstration of the validity** of new digital technologies in view of the large-scale adoption of new IT systems.

# Strand 2a: Digital Transition – Themes and priorities

## Digitalisation of healthcare

- Innovative investments in security of health data
- Investments in digital tools to stimulate prevention, enable feedback and interaction with healthcare providers
- Investments for the digitisation of healthcare systems in interoperability
- Investments in digital health infrastructure (needed for demonstration processes), telemedicine, m-health and other innovative solutions for personalised medicine
- Investments related to the acquisition of digital skills needed in healthcare

# Strand 2a: Digital Transition – Expected impact

## Short-term

- Innovative technologies tested and adopted
- Deployment of innovative solutions
- Contribution to digitisation and health systems transformation

## Medium-term

- Increased companies productivity and efficiency
- Improved public services
- Improved digital skills
- Improved EU innovation capacity and competitiveness

## Long-term

- Improved way of living and of doing business
- Increased social and territorial cohesion
- Improved education and vocational training systems (indirectly).

## Strand 2a: Green Transition – Objectives

- Support innovative value chain investments
- Boost the economy through green technology and create sustainable industry/transport.
- Support to interregional investments in sustainable food systems, sustainable agriculture, clean and efficient energy, sustainable industry, building and renovating, sustainable mobility, eliminating pollution and climate action.



**At least 70% of the grant must be allocated to investments in companies.**

**Proposals related to green transition in the manufacturing => to be submitted under the smart manufacturing topic 3.**

## Strand 2a: Green Transition – Themes and priorities

- Innovative investments:
  - decarbonisation, reducing greenhouse gas emissions and contributing to improve air quality, health and wellbeing;
  - SMART cities;
  - smart, sustainable/efficient transport solutions and/or alternative fuels;
  - climate action, environment, resource efficiency and raw materials;
  - management of natural resources
- Business investments:
  - renewable energy and energy efficiency to make industry more sustainable;
  - energy efficiency in buildings;
  - sustainable blue economy, contributing to the coastal protection;
  - circular economy to replicate and scale up successful circular economy solutions, which can generate EU added value;
  - bioeconomy, efficient and sustainable agriculture and forestry, innovation in marine/ maritime and inland water sustainable solutions.

# Strand 2a: Green Transition – Expected impact

**Short-term**

Deployment of innovative solutions

Uptake of technologically/economically reliable and viable solutions

**Medium-term**

Creating new market opportunities for EU companies

Reinforcing the capacity of regions to invest, joining forces around shared S3 investment priorities

Innovation diffusion

**Long-term**

Reinforcing/reshaping EU value chains

Unlocking the innovation potential of EU regions/ countries;

Contributing to the European Green Deal

Positive impact on environment, health, climate, social and economy

Economic growth and job creation.

## Strand 2a: SMART Manufacturing – Objectives

- Improve the delivery of new or improved products, processes or services in the manufacturing industry
- Development of complex products and improvement of processes to lower waste, pollution, material consumption and energy use
- Uptake of new or improved manufacturing solutions to face the challenge of digitalisation and to promote the shift towards a more environmentally sustainable.



**At least 70% of the grant must be allocated to investments in companies.**

**Proposals related to digital or green transition in the manufacturing => to be submitted under the smart manufacturing.**

# 13 Strand 2a: SMART Manufacturing – Themes & priorities

- Demonstration processes, i.e. helping new products to reach the market faster or having more efficient and sustainable processes adopted by the industry.
- Valorisation of research results and practical applications
- Connecting or making complementary use of testing and demonstration facilities at interregional level.
- Improving the use of natural resources and in the reuse of materials, promoting circularity models (de- and remanufacturing) and investments in carbon neutrality.
- Implementation of interregional demonstration cases to test and replicate the results.
- Innovation diffusion and involvement of SMEs in EU value chains.

# Strand 2a: SMART Manufacturing – Expected impact

## Short-term

Deploying new green and digital technologies fostering the growth of Europe’s manufacturing sector

Innovative technologies adopted by SMEs

## Medium-term

Making the EU industry more efficient and sustainable

Reinforcing the capacity of regions to co-invest together, joining forces on common S3 investment priorities

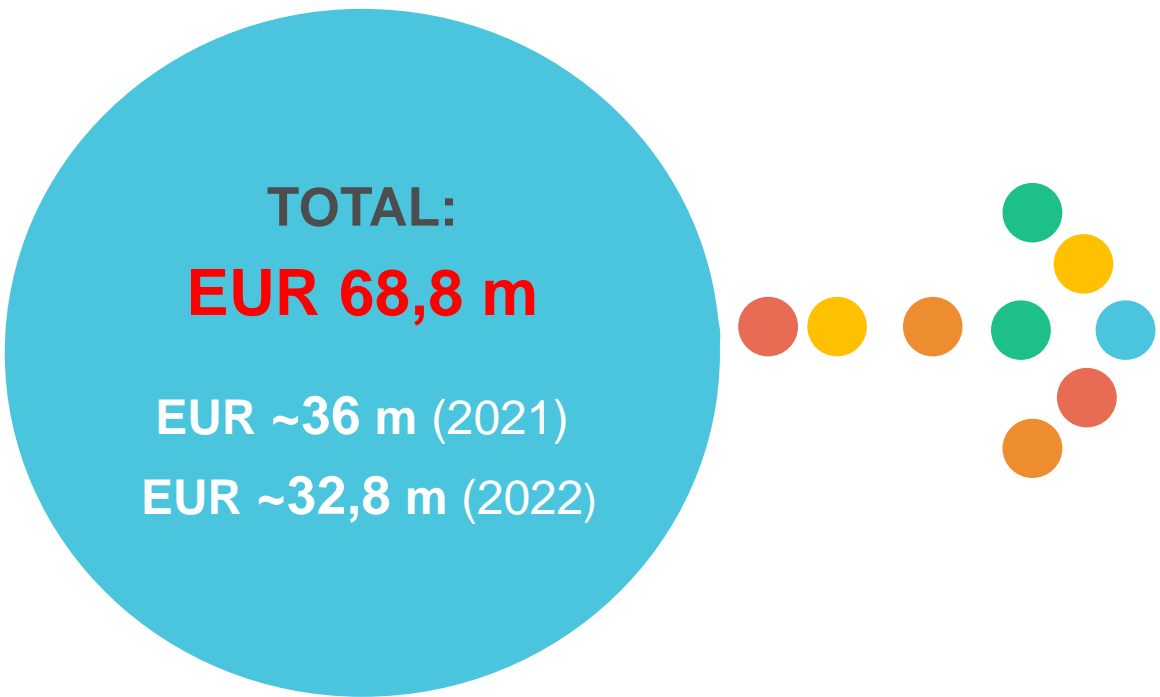
Innovation diffusion

## Long-term

Reinforcing/reshaping EU value chains whilst increasing the competitiveness of the EU in global markets

Unlocking the innovation potential of EU regions/countries.

# Strand 2a: Budget & average grant size



- **Max grant amount** *(indicative range):*

**EUR 2 – 3 million**

- **Nr of projects to be funded** *(indicative):*

**10 - 15 per cut-off**

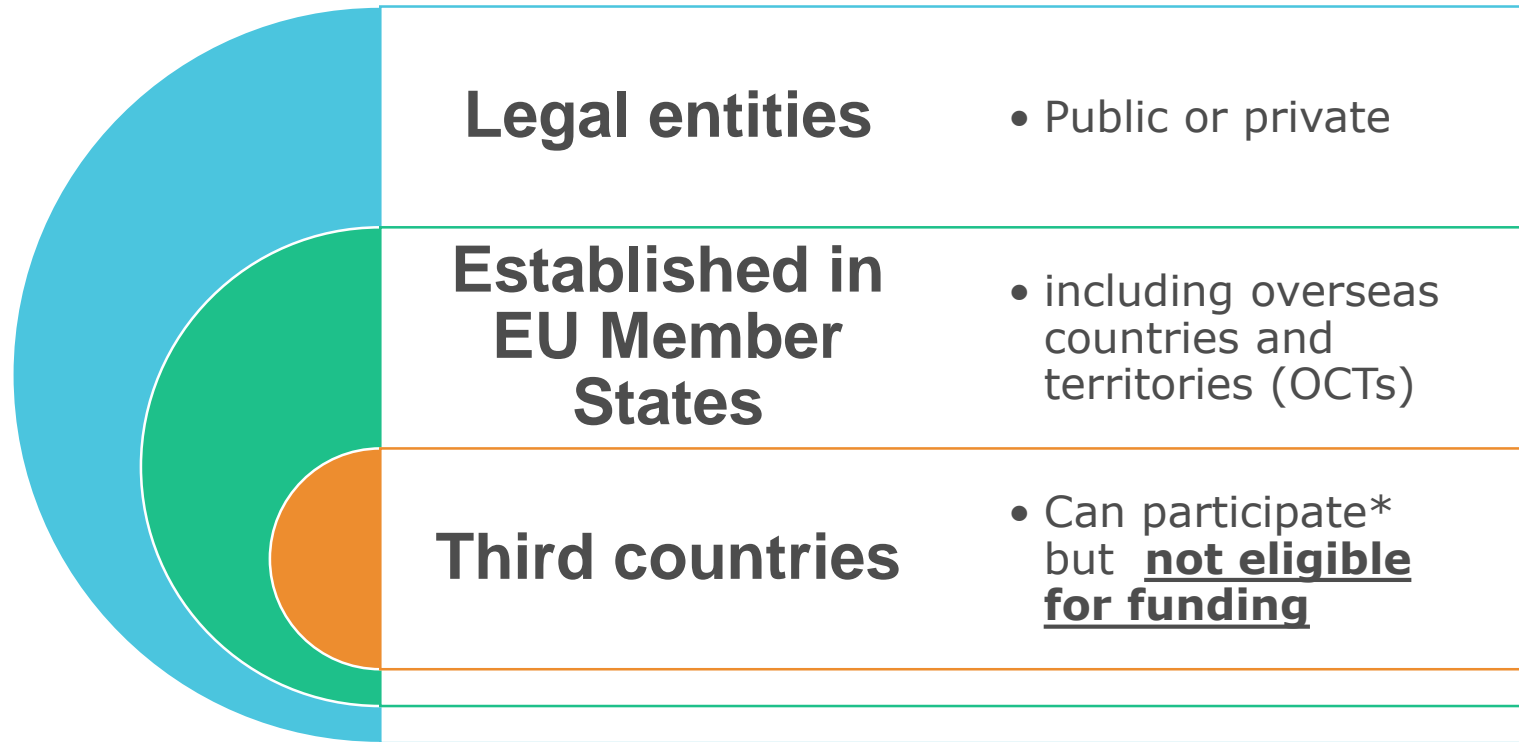
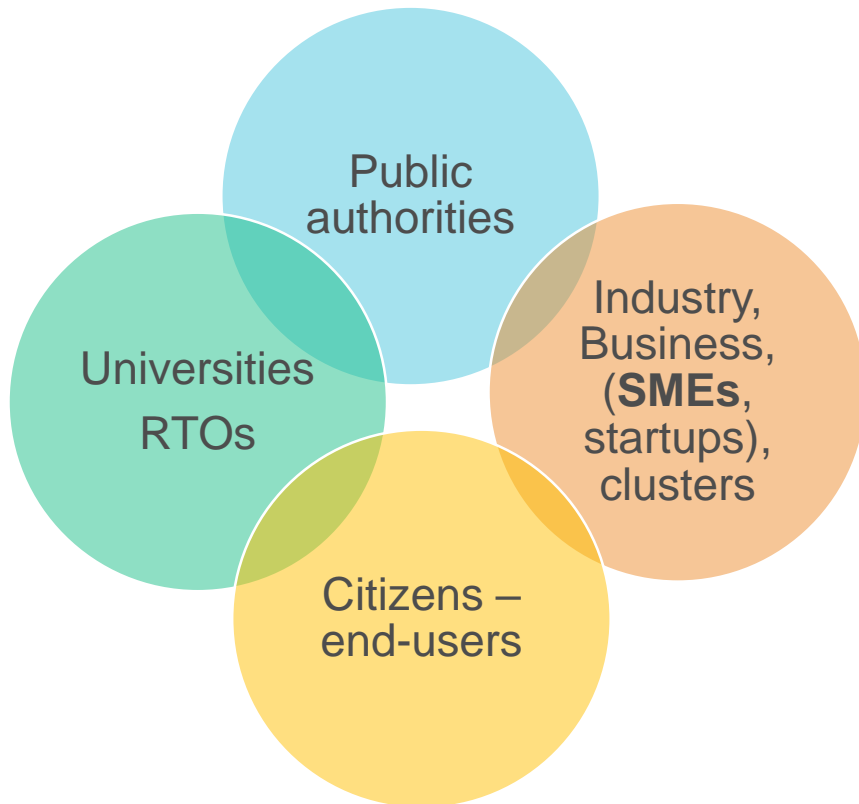


**Funding rate: 70% of the total eligible costs**

# Strand 2a: Eligible participants / countries

## Applicants:

Q-helix partnerships on behalf of a regional / national ecosystems



# Strand 2a: Eligible consortia

## Geographical Composition:

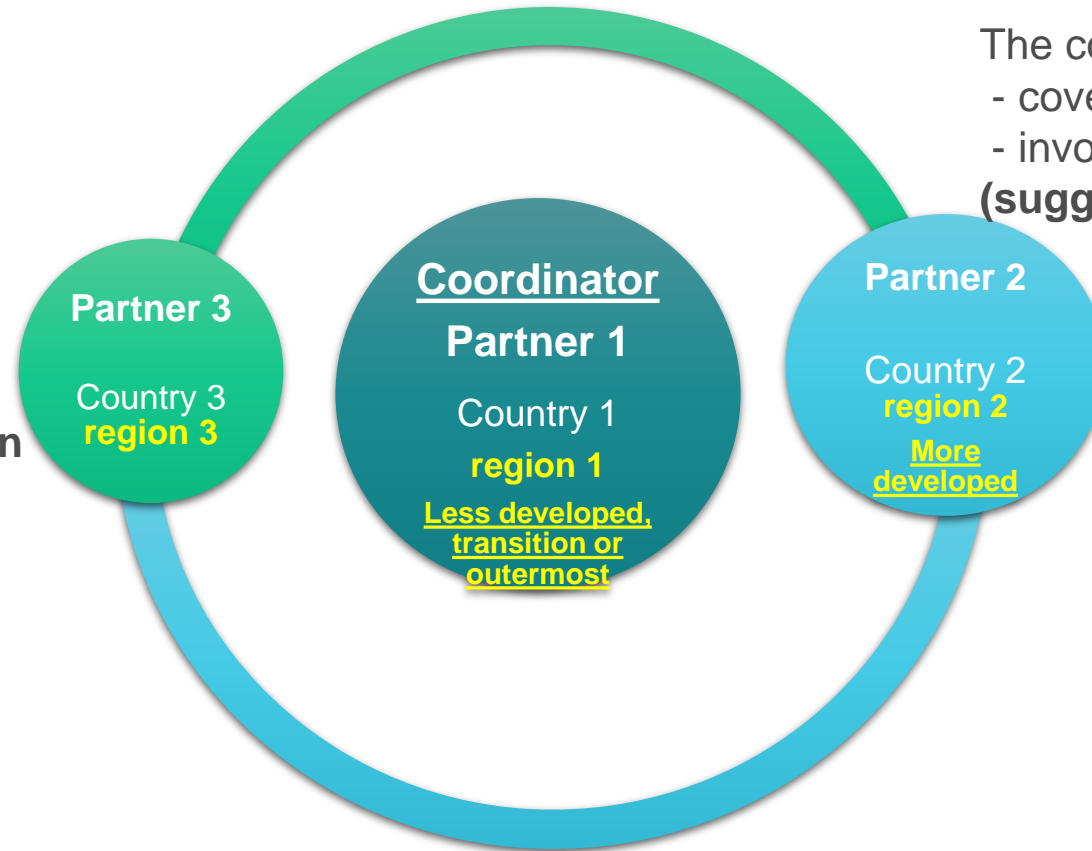
**Minimum 3 partners**  
from 3 different regions  
from 2 different eligible countries

## Coordinator:



Must be established in a **less developed, transition or outermost EU region/country**

Must be a non-profit organisation



## Type of Partners:

The consortium must :

- cover **demand & supply side**
- involve various **Q-helix components** (suggested minimum 2)

At least 1 partner must be established in a **more developed region/country**.



# Strand 2a: Eligible participants / countries

Check the category  
of your  
region/country [here](#)

## Cohesion Policy eligibility 2021-2027\*



\*[Commission Implementing Decision \(EU\) 2021/1130 of 5 July 2021 setting out the list of regions eligible for funding from the ERDF](#)

# Strand 2a: Admissibility – required documents

Proposals must be submitted:

- Before **call deadline**  
(cut-off dates)
- Electronically

Required documents & annexes:

**Application Form Part A:** *(to be filled in directly online)*

administrative information about the participants + summarised budget

**Application Form Part B:** *(to be downloaded, completed and then re-uploaded)*

technical description of the project

**Part C:** *(to be filled in directly online) only 1 per proposal; (available soon!)*

additional project data – e.g. type of innovation, NUTS, TRL (start – end of project)

## **Mandatory annexes and supporting documents**

- detailed budget table (*template available*)
- CVs of core project team
- **letter of support (endorsement letter from Authorities in charge of S3)**

# Strand 2a: Admissibility – required documents

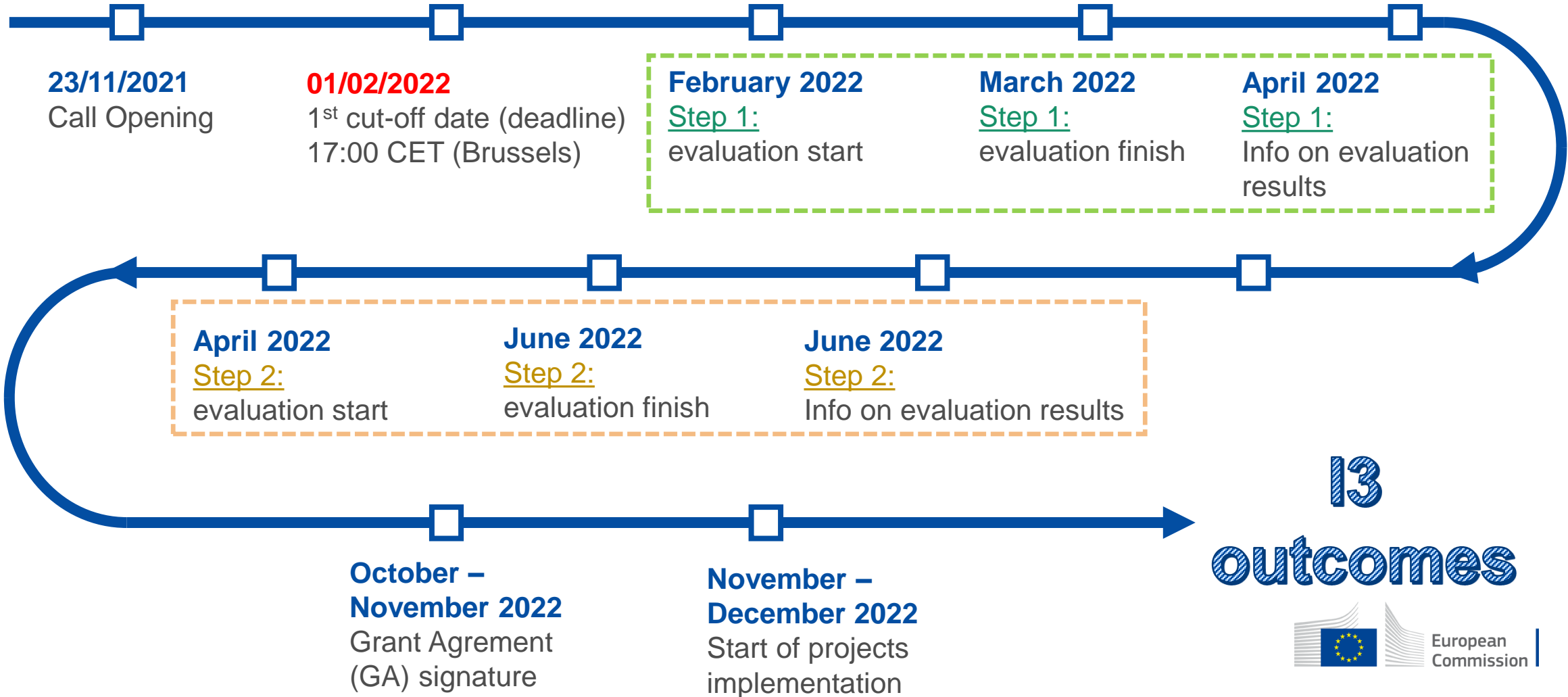
CONFIRMATION OF SUPPORT	
Name of the project we support:	[project title] — [acronym]
Coordinator:	[PCoCo name NAME], [organisation]
We hereby confirm that:	
1) we support the application	Yes / No
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes / No

## Letter of endorsement

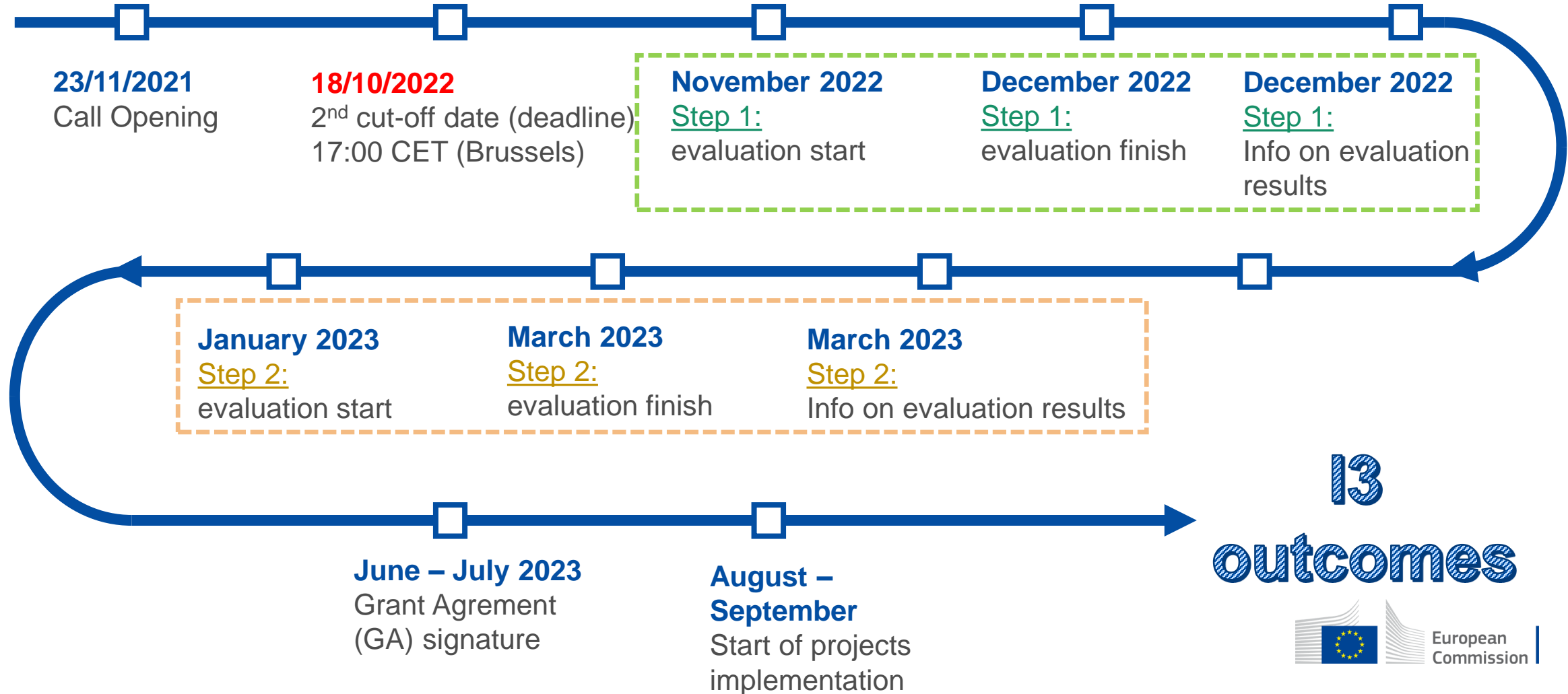
- **1 per participating regional ecosystem**
- **covering all partners of the same region**
- **@ appropriate (closest) NUTS level**  
depending on the country's S3 organisation

Here introduce the coordinator's name (consortium leader)

# Strand 2a: Timeline - 1st cut-off 2022



# Strand 2a: Timeline - 2nd cut-off 2022



## Strand 2a: Useful

We invite you to read:

- the [call documentation](#) carefully
- the I3 [reference documents](#) including the [I3 Model Grant Agreement](#)
- the [EU Grants AGA – Annotated Grant Agreement](#)
- the [EU Funding & Tenders Portal Online Manual](#)

For individual questions on the Portal Submission System, please contact the [IT Helpdesk](#).

Non-IT related questions should be sent 3 working days before the submission deadline to :  
[EISMEA-I3-INSTRUMENT@ec.europa.eu](mailto:EISMEA-I3-INSTRUMENT@ec.europa.eu).

# Strand 2a: How to find info on the call & topics 1

(1) Use link [here](#) or Google: “Funding portal” → In F&T portal search: “innovation investments strand 2a”

The screenshot displays the European Commission's 'Funding & tender opportunities' portal. The search bar at the top left contains the text 'innovation investments strand 2a', which is highlighted with a yellow circle and a red arrow. Below the search bar, the results are filtered to show 'GRANTS' and 'TENDERS'. The main content area lists three funding opportunities under the heading 'Funding and tenders (3)'. Each entry is highlighted with a yellow circle and a red arrow, corresponding to the instruction '(2) Click on topic'. The entries are:

- Innovation investments Strand 2a - GREEN**: Programme: Interregional Innovation Investments (I3), ID: I3-2021-INV2a-GREEN, Types of action: I3 Project Grants, Deadline model: multiple cut-off, Opening date: 23 November 2021, Next deadline: 01 February 2022 17:00:00 Brussels time.
- Innovation investments Strand 2a - DIGIT**: Programme: Interregional Innovation Investments (I3), ID: I3-2021-INV2a-DIGIT, Types of action: I3 Project Grants, Deadline model: multiple cut-off, Opening date: 23 November 2021, Next deadline: 01 February 2022 17:00:00 Brussels time.
- Innovation investments Strand 2a - MANU**: Programme: Interregional Innovation Investments (I3), ID: I3-2021-INV2a-MANU, Types of action: I3 Project Grants, Deadline model: multiple cut-off, Opening date: 23 November 2021, Next deadline: 01 February 2022 17:00:00 Brussels time.

On the left sidebar, there are filters for 'Submission status' (Forthcoming, Open for submission (3), Closed), 'Programming period' (2021 - 2027 (3)), 'Filter by call' (Interregional Innovation Investments (I3)), and 'CPV code (Tenders Only)'.

# Strand 2a: How to find info on the call & topics 2

## (3) Go to “topic conditions and documents”

Topic conditions and documents

Conditions

1. **Admissibility conditions:** described in section 5 of the call document

**Proposal page limits and layout:** described in Part B of the Application Form available in the Submission System

2. **Eligible countries:** described in section 6 of the call document

3. **Other eligibility conditions:** described in section 6 of the call document

4. **Financial and operational capacity and exclusion:** described in section 7 of the call document

5. **Evaluation and award:**

- **Submission and evaluation processes:** described section 8 of the call document and the Online Manual
- **Award criteria, scoring and thresholds:** described in section 9 of the call document
- **Indicative timeline for evaluation and grant agreement:** described in section 4 of the call document

6. **Legal and financial set-up of the grants:** described in section 10 of the call document

Call documents

**Call document - strand 2a**

Application form (ToA) – call-specific application form is available in the Submission System

Detailed budget table (ToA)

Letter of Support (MS S3 Endorsement)

I3 MGA - Multi & Mono V1.0

**Additional documents:**

I3 general website

Smart Specialisation Platform (S3)

Oslo manual

Commission Decision C(2021) 6152 final - approving the I3 Work Programme

# How to fill in the budget table

11:00 – 11:15

Simona da Corta Fumei and Alessandra Pace  
EISMEA Financial Officers Unit C.01.2

# 1. Instructions

## INSTRUCTIONS (DETAILED BUDGET TABLE ACTION GRANTS — PROPOSAL/GRANT PREPARATION)

### General

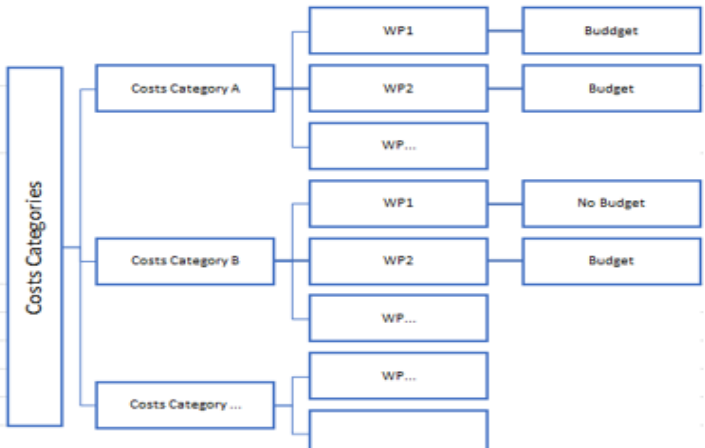
The file is composed of **5 sheets** (Instructions, Start, Detailed table, Consolidated table (participants) and Consolidated table (project)) which must be used to create your detailed budget table.

Depending on the instructions in the call document, you should submit the budget table either as part of your **proposal** and/or during grant preparation:

- for proposal: merge, scan and attach it as a **single PDF** to your Application Form Part B (Funding & Tenders Portal Submission System; only sheets 3, 4, and 5 needed; for sheets 3 and 4: **one per beneficiary/affiliated entity**; more details on technical instructions are in the Online Manual)
- for grant preparation (if needed, after changes requested by the EU): merge, scan and attach it as a single PDF to your Description of the Action (DoA) Part B (Funding & Tenders Portal Grant Preparation tool).

**ATTENTION!** You may be asked to provide an Excel file by email during evaluation and grant preparation, if needed.

The budget table is broken down by cost category and work packages. For technical reasons the number of work packages has to be the same in all categories. Please leave them empty, if there are no costs.



## 2. Start

START (DETAILED BUDGET TABLE – PROPOSAL/GRANT PREPARATION)					
<b>PROJECT DATA</b>					
<b>Project number:</b>					
<b>Project acronym:</b>					
<b>Participant short name:</b>					
<b>Participant PIC:</b>					
<b>WORK PACKAGES &amp; TRAVELS</b>					
Index	Name	Description	Number of travels	Delete	
◀ ▶   1. Instructions    2. Start    3. Detailed table    4. Consolidated table (participant)    5. Consolidated table (project)    +					

# 3. Detailed table

EU GRANTS DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:

Project acronym:

Participant short name:

Participant PIC:

15-11-2021 16:38

ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)

ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain estimated costs/income. Costs must be estimated in EUR.

ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.

ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.

EU PROJECT BUDGET TABLE (PER PARTICIPANT)

PROJECT COSTS

A. Personnel costs

	Costs (actual costs)					Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities
	Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)	Total (EUR)			
		a	b	c = a * b			
Total personnel (all WPs)					0.00		

1. Instructions

2. Start

3. Detailed table

4. Consolid table (participant)

5. Consolid table (project)



# 5. Consolidated table per project

EU GRANTS DETAILED BUDGET TABLE (ACTION GRANTS)												
Project number:												
Project acronym:												
ATTENTION! Delete columns that do not apply for your grant.												
CONSOLIDATED COSTS PER WORK PACKAGE (PROJECT)												
PROJECT COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons  a1 - a2	A.4 SME owners  a3	B. Subcontracting costs  b	C. Purchase costs						D. Other cost categories	E. Indirect costs  e = flat-rate * (a1 + a2 + a3 + a5 + b + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence  c1	C.1 Travel  c1a	C.1 Accomodation  c1b	C.1 Subsistence  c1c	C.2 Equipment  c2	C.3 Other goods, works and services  c3	D.1 Financial support to third parties  d1		
PARTICIPANT [name]												
TOTAL COSTS PARTICIPANT (Proposal Step)											0,00	
TOTAL COSTS PARTICIPANT (Grant Preparation Step)											0,00	
PARTICIPANT [name]												
TOTAL COSTS PARTICIPANT (Proposal Step)											0,00	

1. Instructions

2. Start

3. Detailed table

4. Consolid table (participant)

5. Consolid table (project)

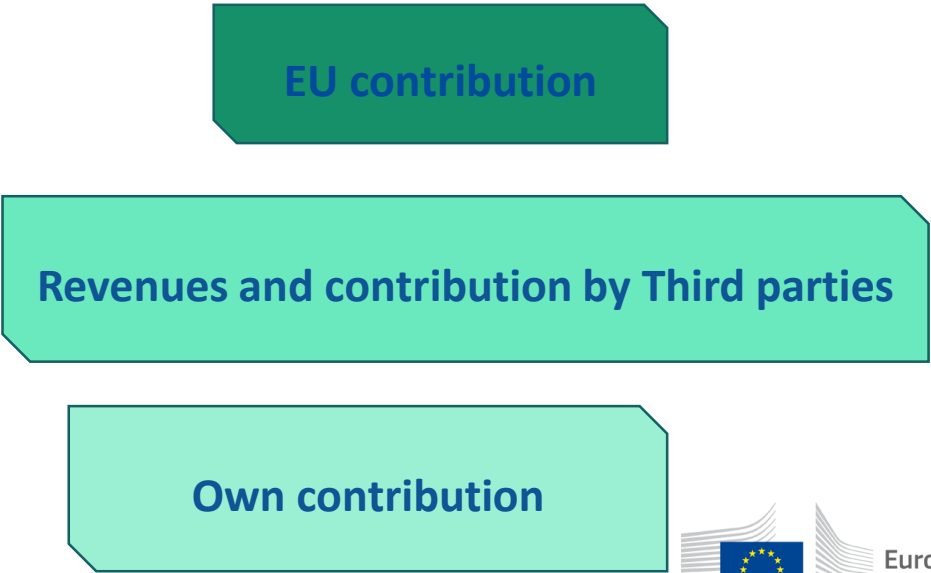
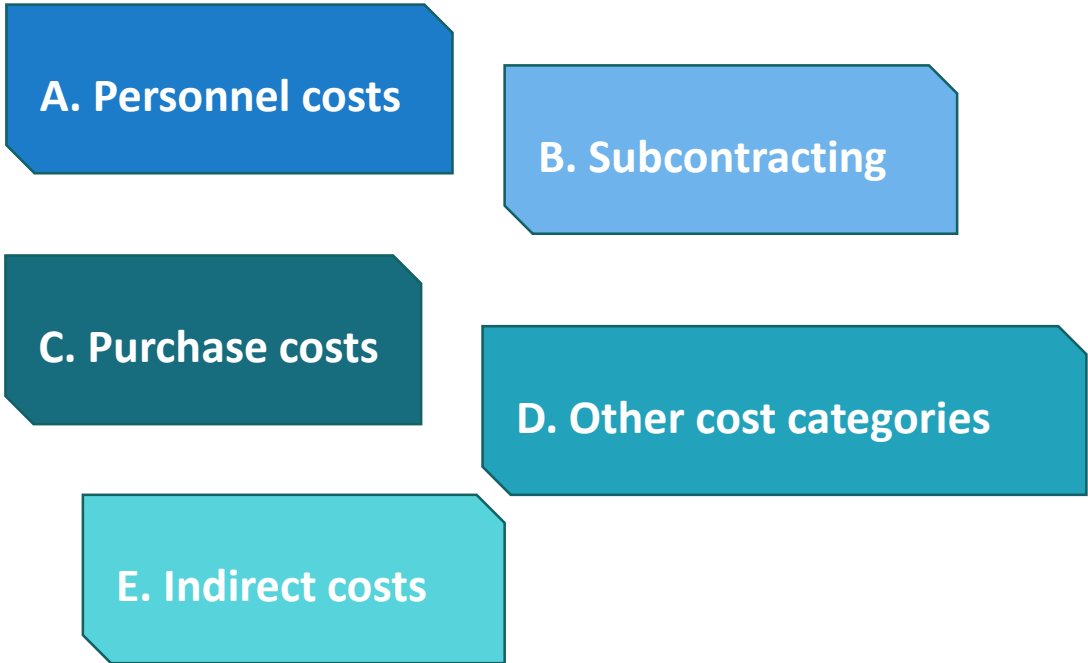
# 6. Detailed budget table


*Per participant!*

EU GRANTS DETAILED BUDGET TABLE (ACTION GRANTS)							
Project number:						15-11-2021 16:38	
Project acronym:							
Participant short name:							
Participant PIC:							
<p>ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)</p> <p>ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.</p> <p>ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.</p> <p>ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.</p>							
EU PROJECT BUDGET TABLE (PER PARTICIPANT)							
PROJECT COSTS							
A. Personnel costs							
	Type of rate (monthly/other)	Costs (actual costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities
		Rate (amount)	Time (months/other of work on the action)	Total (EUR)			
		a	b	c = a * b			
Total personnel (all WPs)					0,00		
B. Subcontracting costs							
	Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
Total subcontracting (all WPs)					0,00		
C. Purchase costs							
C.1 Travel and subsistence							
	Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs will be covered); transport means; average price per person; subsistence costs/daily allowances)
		Amount per unit	Number of units	Total (EUR)			
<div> <div>1. Instructions</div> <div>2. Start</div> <div>3. Detailed table</div> <div>4. Consolid table (participant)</div> <div>5. Consolid table (project)</div> </div>							

# Detailed budget table

*Per participant!*



PROJECT COSTS								
A. Personnel costs								
		Costs (actual costs)					Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)	Total (EUR)			
			a	b	c = a * b			
WORK PACKAGE 1	0							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers		monthly	0,00	0,00	0,00		
	Administrative personnel		monthly	0,00	0,00	0,00		
	Senior experts/advisors/researchers		monthly	0,00	0,00	0,00		
	Other							
	[category 1]		monthly	0,00	0,00	0,00		
	[category 2]		monthly	0,00	0,00	0,00		
	Total employees (or equivalent)					0,00		
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category		monthly	0,00	0,00	0,00		
	Select a staff category		monthly	0,00	0,00	0,00		
	Other							
	[category 1]		monthly	0,00	0,00	0,00		
	[category 2]		monthly	0,00	0,00	0,00		
	Total natural persons under direct contract and seconded persons					0,00		
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary		daily	0,00	0,00	0,00		
	Total SME owners and natural person beneficiaries without salary					0,00		
	Total personnel for this WP					0,00		
WORK PACKAGE 2	0							
	A.1 Employees (or equivalent)							
Total personnel (all WPs)					0,00			

## A. Personnel costs

### PERSONNEL COST CATEGORIES

A.1 Employees (or equivalent)

A.2 Natural persons working under a direct contract  
(in-house consultants)

A.3 Personnel seconded by a third party against payment

A.4 SME owners without salary - beneficiaries that are natural persons

# Costs for employees or equivalent

Eligible if:

- related to personnel working for the beneficiary under an employment contract (or equivalent appointing act) and assigned to the action;
- limited to: salaries, social security contributions, taxes and other costs linked to the remuneration (if they arise from national law or the employment contract - or equivalent appointing act.



Estimation of monthly rate

# Costs for natural and seconded persons

- ❖ **Natural persons** working under a direct contract other than an employment contract and
- ❖ **Seconded persons** by a third party against payment eligible if:
  - they are assigned to the action,
  - fulfil the general eligibility conditions,
  - work under conditions similar to those of an employee (how, what, where)
  - the result of the work belongs to the beneficiary

## Costs for SME owners and natural person beneficiaries

- ❖ SME owners for the action: owners of beneficiaries that are small and medium-sized enterprises not receiving a salary;
- ❖ Natural person beneficiaries: beneficiaries that are natural persons not receiving a salary

*Calculation method (Annex 2a MGA):*

***Unit cost (daily rate) x the number of day-equivalents worked on the action***

B. Subcontracting costs					
		Costs (actual costs)		Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities
WORK PACKAGE 1	0				
	1[Subcontract short name]	0,00			
	2 [Subcontract short name]	0,00			
	Total subcontracting for this WP		0,00		
WORK PACKAGE 2	0				
	1 [Subcontract short name]	0,00			
	2 [Subcontract short name]	0,00			
	Total subcontracting for this WP		0,00		
WORK PACKAGE 3	0				
	1[Subcontract short name]	0,00			
	2 [Subcontract short name]	0,00			
	Total subcontracting for this WP		0,00		
WORK PACKAGE 4	0				
	1[Subcontract short name]	0,00			
	2 [Subcontract short name]	0,00			
	Total subcontracting for this WP		0,00		
WORK PACKAGE 5	0				
	1[Subcontract short name]	0,00			
	2 [Subcontract short name]	0,00			
	Total subcontracting for this WP		0,00		
Total subcontracting (all WPs)				0,00	

## B. Subcontracting costs / 1

### ***Purchase of goods, works or services***

*related to the implementation of specific tasks which are part of the action and are described in Annex 1*

- ❖ *Justified because of the nature of the action and what is necessary for its implementation*
- ❖ *Only a limited part of action can be subcontracted -> NO core tasks*
- ❖ *Subcontractor works without the direct supervision of the beneficiary (as opposed to in-house consultants)*

## B. Subcontracting costs / 2

### ***Purchase of goods, works or services***

*related to the implementation of specific tasks which are part of the action and are described in Annex 1.*

- ❖ *Responsibility towards the EU for the subcontracted work lies fully with the beneficiary*
- ❖ *Ensure the best value for money or, if appropriate, the lowest price*
- ❖ *Based on 'business conditions': the subcontractor charges a price, which usually includes a profit*
- ❖ *Avoid any conflict of interests (Article 12 MGA)*

C. Purchase costs									
C.1 Travel and subsistence									
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs will be covered); transport means; average price per person; subsistence costs/daily allowances)	
			Amount per unit	Number of units	Total (EUR)				
WORK PACKAGE 1	0								
	Example: Consortium meetings								
	Speakers								
	Travel costs	0,00	0,00	0,00	0,00				
	Accommodation costs	0,00	0,00	0,00	0,00				
	Subsistence costs	0,00	0,00	0,00	0,00				
	Personnel								
	Travel costs	0,00	0,00	0,00	0,00				
	Accommodation costs	0,00	0,00	0,00	0,00				
	Subsistence costs	0,00	0,00	0,00	0,00				
	Participants								
	Travel costs	0,00	0,00	0,00	0,00				
	Accommodation costs	0,00	0,00	0,00	0,00				
	Subsistence costs	0,00	0,00	0,00	0,00				
	Total travel costs for this travel	0,00							
	Total accommodation costs for this travel	0,00							
	Total subsistence costs for this travel	0,00							
	Total travel	0,00							
	Total travel costs for this WP	0,00							
	Total accommodation costs for this WP	0,00							
	Total subsistence costs for this WP	0,00							
	Total travel for this WP	0,00							
WORK PACKAGE 2	0								
					Total travel costs (all WPs)	0,00			
					Total accommodation (all WPs)	0,00			
					Total subsistence (all WPs)	0,00			
					Total travel and subsistence (all WPs)	0,00			

## C. Purchase costs

### ***Purchase contracts:***

*Ordinary contract for services, works (i.e. buildings) or goods (e.g. equipment), needed to carry out the action, including the purchase of consumables and supplies*

- *The contracts do not cover the implementation of action tasks, but they are necessary to implement action tasks by beneficiaries*
- *Do not have to be indicated in Annex 1*

## C. Purchase costs

**C.1 Travel costs and related subsistence allowances**

**C.2 Depreciation costs of equipment, infrastructure or other assets**

**C.3 Costs of other goods and services**

# Travel, accommodation and subsistence

Costs have to:

- Be budgeted only for the personnel working on the action;
- Be justified: the travel has to be justified to the participation of meetings planned in the description of the action, supported by the relevant documents, made following the usual practice of the beneficiary;
- Be budgeted as actual or unit costs

([Commission Decision of 12 January 2021 authorising the use of unit costs for travel, accommodation and subsistence costs under an action or work programme under the 2021-2027 multi-annual financial framework \(C\(2021\)35](#).)

C.2 Equipment								
WORK PACKAGE 1	0							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e = (c/b * d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of usefull cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2	0							
	C.2.1 Purchase (depreciation/full cost)							
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
Total equipment (all WPs)						0,00		

# Equipment

## ***Depreciation of equipment and infrastructure:***

- New or second-hand
- Renting and the leasing

Costs have to be recorded in the assets following the rules of the international Accounting System and the usual practice of the beneficiary

***The only PORTION of the costs that will be taken into account is that which corresponds to the DURATION of the action and RATE OF ACTUAL USE for the purposes of the action***

C.3 Other goods, works and services					
WORK PACKAGE 1		0			
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications				
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 2		0			
Total goods, works and services for this WP		0,00			
Total goods, works and services (all WPs)		0,00			
Total purchase costs (all WPs)			0,00		

# Other goods and services

## ***Other goods and services***

*purchased specifically for the implementation of the action*

- To be made always ensuring the principle of the best value for money or the lowest price.
- To be calculated on the basis of the costs actually incurred.

Examples: catering costs, renting of a meeting room, construction of a website, printing of leaflets, consumables and supplies, promotion, dissemination, protection of results, translations, publications, certificates and financial guarantees.

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D. Other cost categories

D. Other cost categories		
D.1. Financial support to third parties		
	Total D.1 (all WPs)	0,00
Total other cost categories (all WPs)		0,00

## E. Indirect costs

E. Indirect costs		
	Costs (flat-rate)	
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	0,00
	Flat-rate (%)	7%
	<b>Total indirect costs</b>	0,00
<b>Total indirect costs</b>		<b>0,00</b>
<b>TOTAL COSTS PARTICIPANT</b>		<b>0,00</b>

**7% flat rate of  $\Sigma$  A. Personnel costs + B. Subcontracting + C. Purchase costs + D. Other costs (FSTP)**

## E. Indirect costs

### ***Running or operating costs (overhead)***

*Not directly linked to the action implementation and therefore not to be attributed directly to it*

*(Vs 'direct costs', that are directly linked to the action implementation and can therefore be attributed to it directly)*

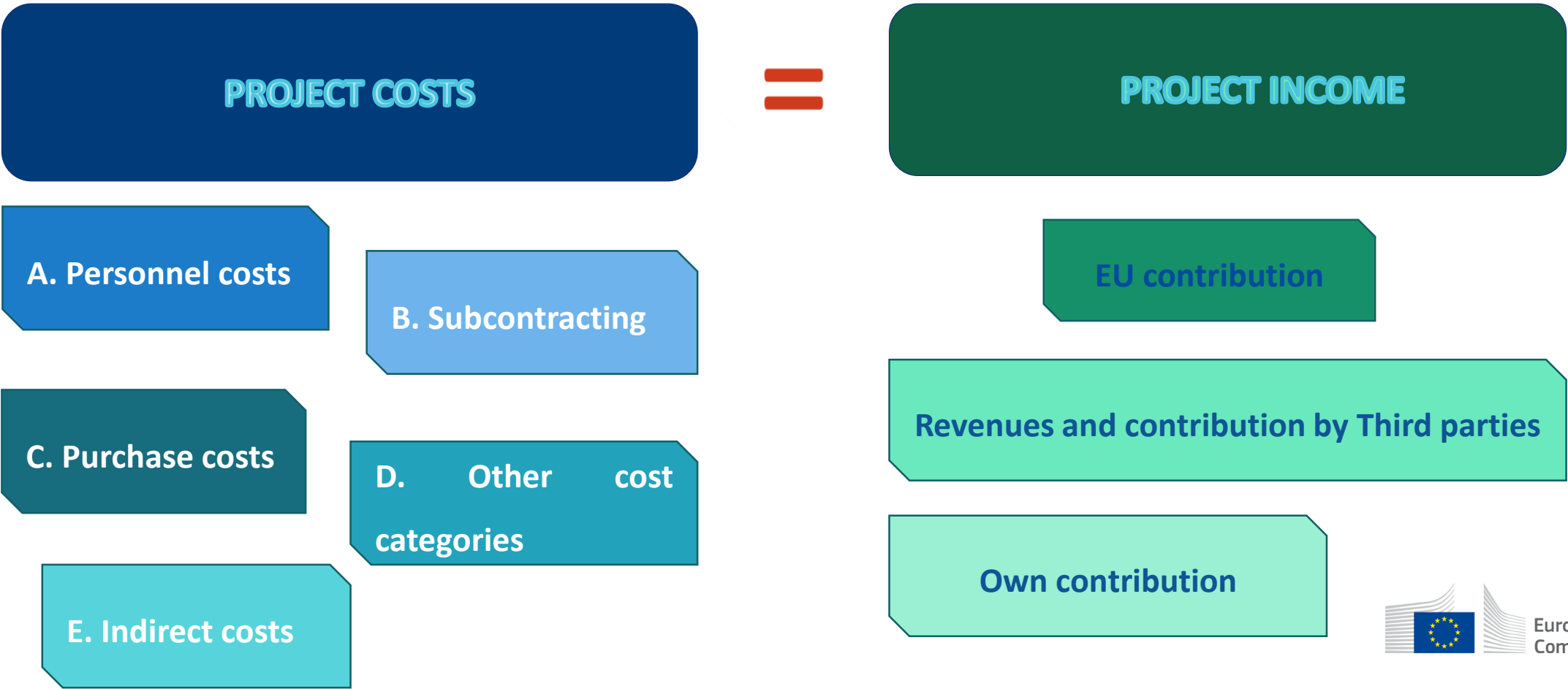
→ Reimbursed at the flat-rate of 7% of the eligible direct costs

→ Automatically calculated by the IT system applying the rate of 7% to the sum of the eligible costs

Example: rent of the office, utilities.

# Detailed budget table

*Per participant!*



# Project income

PROJECT INCOME			
EU CONTRIBUTION (GRANT)			
		Amount (EUR)	
	Total costs	0,00	
	Single Funding rate (%)	70%	
	Maximum EU contribution	0,00	
	Requested EU contribution	0,00	
EU CONTRIBUTION		0,00	

REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,00		
OWN RESOURCES		0,00		
TOTAL INCOME PARTICIPANT		0,00		

# Project income

## *Revenue sources*

- EU contribution → **70% total project costs**
- Income generated by the action: direct revenues/receipts of the projects (e.g. conference participants fees, sales of books)
- Other sources of funding:
  - ✓ In-kind contributions and/or financial contributions from third parties
- The own contribution of the beneficiary

# Financial support to third parties scheme

11:15 – 11:30

Milena Stoyanova, EISMEA Project Adviser Unit I.01.1

## ‘FSTP’ or ‘Cascade funding’ – What it is?

- Financial support to third parties is a funding by a grant beneficiary of (one or more) recipients that are not party to the GA. It is also called ‘cascade funding’.
- A mechanism to distribute public funding in an efficient way
  - ✓ Simplified administrative procedures & SME-friendly application schemes -> Less formalities / administrative burden
  - ✓ Time to grant is shorter than the TTG for EU projects -> Faster access to financial support
  - ✓ Less competition than direct funding
- Actions may involve financial support to third parties ONLY where this is explicitly allowed in the work programme/call (i.e. not all EU projects can provide FSTP)

# FSTP – Legal Basis : Financial Regulation introduces the notion & main conditions

**Financial Regulation applicable to the General Budget of the Union and its rules of application** (Regulation (EU, Euratom) 2018/1046 of the European Parliament and of the Council of 18 July 2018) **is also part of the regulatory framework for I3**

<https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=CELEX:32018R1046>

-> Art. 204:

*Article 204*

## **Financial support to third parties**

Where implementation of an action or a work programme requires the provision of financial support to third parties, the beneficiary may provide such financial support if the conditions for such provision are defined in the grant agreement between the beneficiary and the Commission, with no margin for discretion by the beneficiary.

No margin for discretion shall be considered to exist if the grant agreement specifies the following:

- (a) the maximum amount of financial support that can be paid to a third party which shall not exceed EUR 60 000 and the criteria for determining the exact amount;
- (b) the different types of activities that may receive such financial support, on the basis of a fixed list;
- (c) the definition of the persons or categories of persons which may receive such financial support and the criteria for providing it.

The threshold referred to in point (a) of the second paragraph may be exceeded where achieving the objectives of the actions would otherwise be impossible or overly difficult.

# FSTP in I3 calls : FSTP may be provided in the context all topics of Strand 1 and Strand 2a

“... A project implemented under the I3 Instrument can be composed of a portfolio of sub-projects (portfolios of interregional investments activities – e.g. through distribution of funding by the consortium coordinator to the members of the consortium or in a form of financial support to third parties)”

“...The action is aiming at generating and developing a portfolio of individual sub-projects to be implemented by third parties, namely the end-beneficiaries”

“...Target investments can be both tangible and intangible investments and must be related to the following:

- ...
- **Financial support** for producing plans and arrangements or designs for new, altered or improved products, processes or services such as demonstrating, testing and piloting activities by companies, large-scale product validation and market replication (new to Europe and new to the application sector)”

**One of the options (to achieve the objectives) = FSTP**  
**! FSTP is not compulsory !**

## FSTP– What are the rules for I3 calls? (1)

For both strands (all topics) :



Financial support to third parties is allowed in all topics  
**under certain conditions!**

-> you will find the conditions call text < section 6 “Eligibility” <  
“Eligible activities”

## FSTP– What are the rules for I3 calls? (2)

### What are the conditions (1)?

- Costs for providing **FSTP** cannot exceed **30%** of the total grant amount
- **Max amount of FS for each third party ('recipient')** may not exceed **EUR 60 000**, unless a higher amount is required because the objective of the action would otherwise be impossible or overly difficult to achieve -> duly justified in the Application Form;
- Costs for providing FSTP will be reimbursed at 100% within the limits of the overall co-funding rate fixed in the Grant Agreement



**! Funding rate for direct I3 beneficiaries remains = 70% for FSTP (if you provide 60k to an SME, EU would reimburse 42k to you as direct beneficiary); funding rate for recipients of FSTP (FSTP distributed in form of lump sum or as reimb. actual costs) = 100%**

- The recipients of FSTP must be **SMEs<sup>1</sup>** established in the **S3 participating regions covered by the consortium**

1. Small and medium-sized enterprises (SMEs) are defined in the [EU recommendation 2003/361](https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=CELEX:32003H0361) : <https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=CELEX:32003H0361>

## FSTP– What are the rules for I3 calls? (3)

### What are the conditions (2)?

- **Calls for FSTP the must be open, published widely** and conform to EU standards concerning transparency, equal treatment, conflict of interest and confidentiality
- **Calls** must remain **open for at least 2 months**
- **Outcome of calls -> to be published on participants' websites**, incl. a description of the selected projects, award dates, project durations, and final recipient legal names and countries,
- **Calls must have a clear European dimension** and need to contribute to the objectives of the project.

**Applications must, in addition, clearly specify why financial support to third parties is needed, how it will be managed and provide a list of the different types of activities for which a third party may receive financial support. The proposal must also clearly describe the results to be obtained.**

## FSTP– What are the rules for I3 calls? (4)

- Call text Strand 1 and Strand 2a < section 10 “Legal and financial set-up of the Grant Agreements” < Budget categories and cost eligibility rules:



*“costs for financial support to third parties: **allowed for grants**; maximum amount per third party EUR 60 000, unless a higher amount is required because the objective of the action would otherwise be impossible or overly difficult to achieve and this is duly justified in the Application Form”*

*-> ! The call does not foresee distribution of FSTP in form of prizes!*

# FSTP – A quick look at the I3 General Model Grant Agreement : Important articles (1)



- ARTICLE 6 — ELIGIBLE AND INELIGIBLE COSTS AND CONTRIBUTIONS

D. Other cost categories

D.1 Financial support to third parties

**Costs for providing financial support to third parties** (in the form of **grants, prizes** or similar forms of support; if any) are eligible, if and as declared eligible in the call conditions, if they fulfil the general eligibility conditions, are calculated on the basis of the costs actually incurred and the support is implemented in accordance with the conditions set out in Annex 1.

These conditions must ensure objective and transparent selection procedures and include at least the following:

(a) for grants (or similar):

- (i) the maximum amount of financial support for each third party ('recipient'); this amount may not exceed the amount set out in the Data Sheet (see Point 3)<sup>21</sup> or otherwise agreed with the granting authority
- (ii) the criteria for calculating the exact amount of the financial support
- (iii) the different types of activity that qualify for financial support, on the basis of a closed list
- (iv) the persons or categories of persons that will be supported and
- (v) the criteria and procedures for giving financial support

60k per SME (or more if justified)

Lumps sums or Reimbursement of actual costs?

Examples of activities mentioned in the call: testing and piloting activities by companies, large-scale product validation and market replication ; could be further explained in the context of your project

SMEs established in the S3 participating regions covered by the consortium

For each evaluation criterion (e.g .Excellence, Impact, Implementation) – description + you may define sub-criteria, weighting, scores (e.g. between 0 and 5, with or without half points); Technical and financial capacity check, In case of ex-aequo, the procedure you will apply etc..

# FSTP – A quick look at the I3 General Model Grant Agreement : Important articles (2)



- ARTICLE 9.4 — Recipients of financial support to third parties

## 9.4 Recipients of financial support to third parties

If the action includes providing financial support to third parties (e.g. grants, prizes or similar forms of support), the beneficiaries must ensure that their contractual obligations under Articles 12 (conflict of interest), 13 (confidentiality and security), 14 (ethics), 17.2 (visibility), 18 (specific rules for carrying out action), 19 (information) and 20 (record-keeping) also apply to the third parties receiving the support (recipients).

The beneficiaries must also ensure that the bodies mentioned in Article 25 (e.g. granting authority, OLAF, Court of Auditors (ECA), etc.) can exercise their rights also towards the recipients.

# FSTP & inspiring examples:

e.g. Cascade funding in H2020 INNOSUP-01 Cluster facilitated projects for new industrial value chains :

- All FSTP call announcements were published by INNOSUP-01 projects on the F&T Portal together with many other calls for FSTP



Have a look at : <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/opportunities/competitive-calls>

Direct links to the calls applications pages are available in each individual announcement!

European Commission | Funding & tender opportunities | Single Electronic Data Interchange Area (SEDIA) | English | Register | Login

SEARCH FUNDING & TENDERS | HOW TO PARTICIPATE | PROJECTS & RESULTS | WORK AS AN EXPERT | SUPPORT

Competitive calls and calls for third parties

<b>Block.IS External Challenges</b> Deadline: 27 October 2021	<a href="#">open</a> >
<b>DIGI-B-CUBE Continuous Open Call for Co-working Disruption Lab Vouchers</b> Deadline: 27 October 2021	<a href="#">open</a> >
<b>Optimising (RDA) Open Science Frameworks and Guidelines in the context of EOSC</b> Deadline: 29 October 2021	<a href="#">open</a> >
<b>Change2Twin 1st Deployment Voucher Open Call</b> Deadline: 29 October 2021	<a href="#">open</a> >
<b>AI4Copernicus 2nd Round Open Calls for Citizens</b> Deadline: 31 October 2021	<a href="#">open</a> >
<b>MPowerBIO Open Call #1 for Bioeconomy SMEs</b> Deadline: 31 October 2021	<a href="#">open</a> >

## H2020 INNOSUP-01 Cluster facilitated projects for new industrial value chains that have already published calls for FSTP



<http://katanaproject.eu>  
<http://www.neptune-project.eu>  
<http://www.h2020-superbio.eu>  
<http://permides.eu/>  
<http://activate.eu>  
<https://www.innolabs.io>  
<http://www.impact-accelerator.com/connected-car/>  
<http://www.inclusilver.eu>  
<http://www.cross4health.eu/>  
<https://www.projectdiva.eu/>  
<https://www.iot4industry.eu/>  
<http://vidaproject.eu/>  
<https://c-voucher.fundingbox.com/>  
<http://s3food.eu/>  
<https://www.smartx-europe.eu/>  
<https://www.digibcube.com/>  
<https://parsec-accelerator.eu/>  
<https://blockis.eu/>  
<https://digicirc.eu/>  
<https://galateaproject.eu/>  
<https://www.metabuilding.eu/>  
<https://www.ufoproject.eu/>  
<https://h2020-minethegap.eu/>  
<https://galacticaproject.eu/>

# 13

## Tips & lessons learnt from H2020 INNOSUP-01 projects (1)

- When drafting the proposal/call, be **extremely clear** with the mandatory elements/conditions.
- “**Lump sums**” or “**Reimbursement of Actual Costs**” ? No magic recipe ! BUT “Lump sums” prove to be easier to manage

Depending on what has been foreseen in Annex 1, the beneficiaries will award the financial support on:

- an output based scheme — upon delivery of the expected output -> lump sum (Payments against deliverables, no financial report, “what the third parties are doing” (output) prevails over the “how the third parties are doing”).
- an input based scheme — upon fulfilment of eligibility conditions -> reimbursement of actual costs (! the beneficiary must ensure that the third party has fulfilled the eligibility conditions for the costs being reimbursed (checking invoices, requesting technical and financial reports))
- Open calls are **very time demanding to manage** (preparation, evaluation, contracting and monitoring): enough resources to be planned.
- **Simplify administrative procedures** to optimize the time of the contracting and the administrative follow-up of the projects

## Tips & lessons learnt from H2020 INNOSUP-01 projects (2)

- Involve your **legal and financial departments** when drafting calls for FSTP & relevant templates .
- **Platforms** for call management do already exist: no need to reinvent the wheel (search for suitable partners!)
- **Prioritize the quality of projects over quantity**: sometimes it is more valuable to fund fewer projects with many SMEs and to provide sub-grants with higher amounts (it depends on the expected results!)
- Avoid submission **deadlines** in summer / Christmas period.
- **Number of payments to SMEs** to be made in accordance with amount to be granted (proportional!).
- **Partners in the consortium cannot be the beneficiaries of the grants** given to the SMEs as FTSP. If they provide advisory innovation services directly to SME, those are to be funded by “staff costs”; their value is then outside the 60k limit.

## Tips & lessons learnt from H2020 INNOSUP-01 projects (3)

- Ensure **common understanding** within the consortium of call expectations
- Evaluation:
  - External experts ensure neutrality
  - Organise clear and concrete training for evaluators (internal and/or external)
- (Excel) table to monitor the 60,000 € limit in case 1 SME can participate in different grants.
- Pay attention to **data protection and IPR issues**.
- Keep **good communication** with the **awarded SMEs** and accompany them throughout project implementation; you can already think about that when drafting your proposal

# Submitting a good proposal

11:30 – 11:45

Eric Koch, EISMEA Project Adviser Unit I.01.1

# Think about the basics

- Is my organisation **eligible**? E.g.
  - **#+type** of entities (quadruple helix!), **#countries** (difference between Strand 1 and 2a!!)  
NB: affiliated entities do not count towards the #entities minimum!
  - **statute** of coordinator (no profit!),
  - **developed/less** developed country/region,
  - the same project only for **one topic (the last submitted counts)**,
  - **existing** smart specialisation strategy for the topic,
  - no environmentally **harmful** proposals,
  - minimum **TRL** level 6,
  - **no** double funding,
  - Etc.! → **"Topic conditions and documents"**.
- Do I have a **realistic chance** (main/reserve list)? If not, get trained/ready and come back for a future/another call!
- Submit early enough, not at the last minute. No EU responsibility for your own connection issues: 17h00 sharp **Central European Time...**
- After submission: **modify your proposal** as often as you wish until the deadline!

# Get familiar with the main steps

## Structure of the Proposal

Part C: innovation type, NUTS participants data, pre/post project-TRL levels.

The proposal contains two parts:

- **Part A** of the proposal is generated by the IT system. It is based on the information entered by the participants through the submission system in the Funding & Tenders Portal. The participants can update the information in the submission system at any time before final submission.
- **Part B** of the proposal is the narrative part that includes three sections that each correspond to an evaluation criterion. Part B needs to be uploaded as a PDF document following the templates downloaded by the applicants in the submission system for the specific call or topic. The templates for a specific call may slightly differ from the example provided in this document.








The electronic submission system is an online wizard that guides you step-by-step through the preparation of your proposal. The submission process consists of 6 steps:

Step 0: Create user account / Personnel identification code (PIC) for beneficiaries, affiliated entities, associated partners)





- Step 1: Logging in the Portal
- Step 2: Select the call, topic and type of action in the Portal
- Step 3: Create a draft proposal: Title, acronym, summary, main organisation and contact details
- Step 4: Manage your parties and contact details: add your partner organisations and contact details.
- Step 5: Edit and complete web forms for proposal part A and upload proposal part B
- Step 6: Submit the proposal

# 13

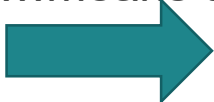


## Consult the call text/page in detail

- Read and re-read  **relevance** for the [i3 Work programme \(WP\)](#) and financing [decision](#).
- Don't repeat the WP/call text.  Your proposal's **specific contribution**! Different logic for two Strands (2a: focus on less developed regions). Check out your region's status [here](#).
- "Topic description" + "**Topic conditions and documents**" (Strand 1 or 2a). The topics (digital, green and manufacturing) have different objectives, activity scopes and expected impacts/KPIs!  
 Check out the model grant agreement (MGA) and [annotated MGA](#).
- **Proposal template**  **Sub questions/criteria** as [red thread](#) (part B).
- **Award criteria**  Relevance/Quality Step 2 criteria with more detailed (!) description.
- One submission for you but two evaluations for us (two step call).  
 Write your application to pass step 2 to get the funding (not only step 1)
- **Policy/regulatory background docs**  i3, smart specialisation, European Regional Development Funding, the Financial regulation on call page.

# Be prepared

- **Not enough to pass the minimum** for each step criterion (2.5/5 or 5/10)  
 minimum overall step threshold (7/10 or 17,5/25)!
- Consider the **different weighting of the 4 award criteria**. Although you have to be excellent in all of them...
- EU calls highly competitive.  Strive for **perfectionism**.
- Ask **experienced** former applicants from similar calls (e.g. H2020 INNOSUP 1 cluster calls, Single market programme/COSME calls, etc.).
- Look for the **right partners in the consortium** (early stage of proposal process).  
 F&T Portal partner search database or Enterprise Europe Network ([EEN](#)).  
 Only add partners if they agree!
- **Generic/call specific questions:** through the portal. Answers posted a few days later (max 3 days before call deadline). Topic call related FAQs mirrored on the call page under “Topic related FAQ”.
- Submit proposal in any official language but **English preferred** to avoid translation issues/misunderstandings

# Think about the evaluators and EU colleagues...

- ...does **NOT** mean that you can be in touch with them but...
- ...means that you put yourself **in their shoes**. Dozens of pages to read.  
 Be to the point. More WPs/milestones/text is/are not necessarily better.
- **Max #pages: 60, Arial 9, 15 mm margin, A4(Part B)**. Excess pages watermarked/disregarded by evaluator
  - Don't delete parts of template/any instructions to win space!
  - Don't change the format (otherwise we will it change back to check the limits)
- Write **reader friendly**.
  - No endless sentences
  - Limit abbreviations and use a glossary.
- Be complete. Do not forget **any document** (Part A+B+C, detailed budget table, CVs, support letter, annexes)  
 Budget entered twice (Part A + uploaded detailed table). Numbers must match.  
 Uploading a given document twice = overwriting the older version!
- Use (Gantt) **charts and images** if they make things more readable.
- Do **not** put images just for the sake of them or to fill the pages!

# Evaluation and award procedure

One-stage submission + a two-step evaluation procedure

1<sup>st</sup> step: pre-selection on the basis of 2 award criteria:

- Relevance in view of the overall objectives of the call
- Quality of the Project team and cooperation arrangements

2<sup>nd</sup> step:

- Relevance in view of the specific objectives of the call
- Quality of the Project design and implementation
- Cost Effectiveness
- Impact

# 13 Criterion 1: Relevance (steps 1+2)

- The **relation/match** with the WP/call topic priorities
- Soundness of **needs** analysis
- “**SMART**” objectives
- **Synergies** with other related projects
- **European** dimension

# 13 Criterion 2: Quality (steps 1+2)

- What makes your proposal “more excellent” than others? Your specific **value proposition**.
- **Outline** and approach
- Team quality / sound **distribution of resources** in consortium
  - support on action tasks from subcontractors (Part B.5.4: limited - <30%/best value for money)
  - in kind contributors (not budgeted but can be explained in Part B.1-5)
- Each beneficiary's **contribution**
- **Precise staff list** with function/profile/CVs for beneficiaries + affiliated/associate partners
- **Consortium** management and decision-making
- **Project management** and monitoring (of methods and KPIs) + risk management/mitigation

# 13

## Criterion 3: Cost effectiveness (Step 2)

- **Quality** of measures to reach objectives/results efficiently
- Efficiency of the **financial management**
- Distribution of consortium financial resources
  - ➡ No detailed WP cost description but why budget table is considered as effective.
  - ➡ Badly balanced/excessive cost estimates risk to be downgraded during evaluation
- Take your **budget planning** seriously: Detailed budget table to fill in. It takes time to go through all budget categories – especially the staff costs! Often the source of financial errors. Check out the [guidance](#) for staff costs/daily rates calculation (derived from Horizon Europe)
- A **consortium agreement** is highly recommended. Can also be signed at a later stage during grant agreement preparation

# 13 Criterion 4: Impact (Step 2)

- Check Key performance indicators (**KPIs**) mentioned in call text
- Define **desired effects** of project (portfolio) – short and long term (e.g. define time to impact).
- **Target groups** and how will they benefit?
- Describe the **innovation** to be triggered and how
- Environmental, territorial, social **impact**
- **Communication** (during) and **dissemination** (after) the project to the public/private stakeholders
- **Sustainability** of the project (follow-up, business plans, synergies)

## Final tips

- Experts / EU take and evaluate the proposal as it is. In principle no detailed negotiation (do not assume the EU will improve your proposal..). **Write as if no improvements should be made** in the grant preparation; even if for awarded proposals adaptations can be made during grant preparation
- **Do not overshoot:** be ambitious but stay realistic about what you can achieve with your project
- **Consult the**
  - Call page “topic updates”
  - [Online Manual](#), [How to](#) section
  - Non-IT questions: [eismea-i3-instrument@ec.europa.eu](mailto:eismea-i3-instrument@ec.europa.eu)
  - [I3 website](#)
  - [Smart Specialisation Platform](#)



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# Q&A



● I3 Call - Strand 1

● I3 Call - Strand 2a

● Financial and general Q&A

Make sure to ask your question to our speakers on  
**[www.slido.com](https://www.slido.com)** or using the Sli.do app  
The event code is **#I3-InfoDay2021**

# Closing session

12:15 – 12:30

Luisa Prista, EISMEA Head of Department I

# Thank you

**This Power Point Presentation and the recording of the Webex/slido session will be uploaded very soon [on the I3 webpage](#).**

**Contact: [EISMEA-I3-INSTRUMENT@ec.europa.eu](mailto:EISMEA-I3-INSTRUMENT@ec.europa.eu)**

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